



# Board of Trustees Meeting

May 11, 2017

North Seattle College

North Star Dining Room

9600 College Way North

Seattle, WA 98103



## **SEATTLE COLLEGES DISTRICT BOARD OF TRUSTEES**

**May 11, 2017**

**STUDY SESSION**

2:00 p.m.

North Star Dining Room

North Seattle College  
9600 College Way North  
Seattle WA 98103

**REGULAR SESSION**

3:00 p.m.

North Star Dining Room

North Seattle College  
9600 College Way North  
Seattle WA 98103

### **STUDY SESSION AGENDA**

**2:00 p.m.**

Open Session

- a. Seattle Colleges Strategic Plan

**REGULAR SESSION AGENDA**

- 3:00 p.m. CALL TO ORDER**
- 3:00 p.m. ROLL CALL**
- 3:05 p.m. APPROVAL OF AGENDA | ACTION** **Tab 1**
- 3:05 p.m. PUBLIC COMMENTS**
- 3:20 p.m. PRESENTATION**  
The Future of Instruction and Learning Facilities at NSC  
*Warren Brown, President; Kristen Jones, Vice President of Instruction; Andrea Johnson, Vice President of Administrative Services*
- 3:35 p.m. RECOMMENDED BOARD ACTIONS | ACTION**
- A. Minutes from April 13 and April 24 **Tab 2**
  - B. Chancellor Evaluation Process and Timeline **Tab 3**
  - C. Policy 241, Accessible Technology and Electronic Content – Second Reading **Tab 4**
  - D. Resolution 17-01, Shared Funding of Education Services for International Students **Tab 5**
  - E. Metro Services Purchase Request **Tab 6**
- 3:50 p.m. INFORMATIONAL ITEMS**
- A. Customer Relationship Management at Seattle Colleges
  - B. Quarterly Financial Report **Tab 7**
  - C. Faculty Sabbaticals for 2017-18 **Tab 8**
- 4:20 p.m. ORAL REPORTS**
- A. Chancellor’s Report
  - B. Chair’s Report
  - C. Report from Host President and Student Representative
    1. Dr. Warren Brown
    2. Ms. Sara Michelassi

Other reports as necessary:

D. Reports from Labor Union Representative

1. Ms. Annette Stofer, AFT Seattle Community Colleges
2. Mr. Ty Pethe, Washington Federation of State Employees
3. Mr. Bob Sullivan, AFT-SPS

E. Associated Student Body Presidents

1. Student Representative, Seattle Central College
3. Mr. Jacky Tran, South Seattle College

F. College Presidents, Vice Chancellors, CHRO

G. Board of Trustees

**4:30 p.m. Executive Session**

**5:00 p.m. ADJOURNMENT**

The next meeting of the Board of Trustees is on Thursday, June 8, 2017 at South Seattle College, 6000 16<sup>th</sup> Avenue SW, Seattle WA 98106. There will be a Study Session at 2:00 p.m., and the Regular Meeting will follow at 3:00 p.m. After the meeting, a reception to honor the All-WA Academic Team and League for Innovation Art & Literary Award winners will be held in the Brockey Center.

**EXECUTIVE SESSION(S)**

*An executive session may be held for one or more of the following purposes: (1) To receive and evaluate complaints against a public officer or employee; (2) To evaluate the qualifications of an applicant for public employment or to review the performance of a public employee; (3) To discuss with legal counsel litigation or potential litigation to which the college is, or is like to become, a party, when public knowledge of the discussion would likely result in adverse consequence to the district; (4) To consider, as a quasi-judicial body, a quasi-judicial matter between named parties; (5) To consider matters governed by the administrative procedure act, chapter 34.05 RCW; and/or (6) To plan or adopt the strategy or position to be taken during collective bargaining, professional negotiations, or grievance or mediation proceedings, or to review proposals made in on-going negotiations or proceedings.*



**MINUTES OF THE SEATTLE COLLEGE DISTRICT**

**BOARD OF TRUSTEES MEETING** held Thursday, April 13 at Siegal Center, 1500 Harvard Avenue, Seattle 98122.

**PRESENT FOR REGULAR MEETING HELD AT 3:00 P.M.**

Trustees	Ms. Teresita Batayola Ms. Louise Chernin Ms. Carmen Gayton Mr. Steve Hill
Chancellor	Dr. Shouan Pan
Presidents	Dr. Warren Brown, NSC Dr. Sheila Edwards Lange, SCC Mr. Gary Oertli, SSC
Vice Chancellors, Chief Human Resources Officer	Dr. Mary Ellen O’Keeffe Dr. Kurt Buttleman
Advisory Representatives	Ms. Maureen Shadair Mr. Derek Edwards, AAG Ms. Annette Stofer, AFT Mr. Ty Pethe Mr. Robert Sullivan Mr. Jacky Tran Ms. Sara Michelassi Ms. Ling Wai Lam
Secretary	Ms. Rebecca Hansen
Absent	Dr. Dave Blake

Visitors who signed in: Ravi Gandham, Mike Hickey, Rick Downs, Karen Franklin, Peter Lortz, John Bowers, Kristen Jones, Larry Silverman, Victor Kuo, Elizabeth Schoene, Kris Lysaker, Natalie Bicknell, Tish Lopez

## REGULAR SESSION AGENDA

### CALL TO ORDER

Chair Batayola called the meeting to order at 3:05 p.m.

### ROLL CALL

Rebecca Hansen called the roll.

### APPROVAL OF AGENDA | ACTION

**Trustee Hill made a motion to approve the agenda. Trustee Gayton Seconded. The motion carried 4-0.**

### PUBLIC COMMENTS

Dr. Elizabeth Schoene distributed a handout and shared her personal story to encourage the board to support increased faculty salaries.

Kris Lysacker addressed the board and advocated for living wage salaries for faculty.

Natalie Bicknell has been PT Faculty at SCIE since 2010 and teaches at multiple institutions. She encouraged support for more stability and increased compensation for faculty.

Tish Lopez is an English faculty member at South. She advocated for better pay for faculty.

### PRESENTATION

Workforce/Basic and Transitional Studies Strategic Planning

*Presenters: Malcolm Grothe, Associate Vice Chancellor for Workforce Education; Maureen Shadair, Interim Executive Dean at SVI; John Bowers, Dean of Basic and Transitional Studies at SSC; Laura Hopkins; Dean of Workforce Instruction at NSC; Veronica Wade, Dean of Professional-Technical and Workforce Education at SSC*

Malcolm Grothe introduced the district Workforce strategic plan. Over 50% of the headcount at Seattle Colleges is enrolled in Workforce Programs, which now includes Basic & Transitional Studies. At a recent retreat, the district-wide Workforce group identified four goals for the Workforce strategic plan: extend pathways, strengthen industry partnerships, foster acceleration & efficiency, and pursue district-wide system building. The Workforce strategic plan outlines the shared strategies and plans for achieving those goals.

Seattle Colleges Workforce Vision: Seattle Colleges will be the first-choice workforce education and training solution for students and employers in the Pacific Northwest.

### RECOMMENDED BOARD ACTIONS | ACTION

A. Minutes from March 9

**Trustee Chernin made a motion to approve the minutes. Trustee Hill Seconded. The motion carried 4-0.**

B. Emeritus Status, Faculty and Administrators

Chancellor Pan introduced the seven faculty and one administrator who were recommended by AFT and Chancellor's Executive Cabinet for emeritus status.

North Seattle College            Harry Watts, North Seattle College, Mathematics

Seattle Central College        Edward Ciok, Institute of English  
Fran Kato, Counseling  
Dr. Wai-Fong Lee, Administrator  
Kelly McHenry, Library & Instructional Resources  
Hisako Nakaya, School of Apparel Design and Development  
Dr. Jawed Zouari, Humanities and Social Sciences, Political Science  
and History

South Seattle College         Theodore Coskey, Academic Transfer, Math & Sciences

**Trustee Chernin made a motion to approve emeritus status for the recommended faculty and administrator. Trustee Gayton Seconded. The motion carried 4-0.**

C. Proposed Fee Increases and New Fees for FY 2017-18

Chancellor Pan introduced a set of changes to student fees for 2017-18. Some fee increases are the result of increased labor or materials fees and others are changed for consistency across the district. A new international student fee is proposed.

**Trustee Chernin made a motion to approve the fees and Trustee Hill Seconded. The motion carried 4-0.**

D. SCC Real Estate Strategy Authorization

Sheila Edwards Lange presented an update since the February 2017 presentation to the board and revised thinking about new instruction space and the best way to leverage the Atlas Building/Broadway Café and South Annex. Dr. Edwards Lange reported on responses to the Request for Letters of Interest (RFI), and the expected value and revenue potential of the parcels.

Dr. Edwards Lange presented the following recommendation for moving forward and requested authorization to move forward with this strategy:

1. Continue to pursue strategic enrollment goals using existing space.
2. Sell the South Annex and use the revenue to upgrade existing space.
3. Purchase Site D.
4. Enter into a ground lease for the Atlas/Broadway Café parcel with at least 44 units of affordable housing.
5. Continue exploration for financing construction of a new facility.

**Trustee Hill made a motion to approve the general direction of the strategy. Trustee Chernin Seconded. The motion carried 4-0.** Specific proposals for sale and lease will be presented to the board for their review and approval.

### **INFORMATIONAL ITEMS**

**A. Policy 241, Accessible technology and electronic content – First Reading**

Chancellor Pan presented a new policy that was developed to comply with state requirements. The policy will come back for a second reading and vote in May.

**B. WAC 132F-605, Refund of tuition and other fees – First Reading**

Chancellor Pan presented a revised WAC procedure for refund of tuition and other fees. The public process will begin after this first reading and the WAC procedure will come back to the board for action after the public comment period closes.

**C. Recommended Program Closures**

Chancellor Pan reviewed the program viability timeline that was presented to the board in February. Based on the process outlined in that document and common program evaluation criteria being used across the district, three programs have been identified for closure.

**1. Opticianry, Seattle Central College**

Enrollment was halted in fall 2017 and the final students are being taught out of the program. Closure will be effective in Fall 2017. Dr. Edwards Lange is working with the one tenured faculty in that program.

**2. Theater, North Seattle College**

Enrollment is low and the program is not sustainable. Dr. Brown is working with the one tenured faculty in that program.

**3. Basic and Transitional Studies, Seattle Vocational Institute**

BTS students at SVI will be serviced by Seattle Central's program. The faculty is retiring.

**4. 2017-18 Seattle Colleges Budget Planning Fiscal Year 2017-18**

Kurt Buttleman is working with the colleges to develop a preliminary budget under the new budget development process and timeline. Each president introduced changes to instructional programs, staffing reductions and reorganizations, revenue shifts and policy/practice changes that are underway at the colleges. The next steps in the budget process are internal collaboration and communication to employees, the recommendations of the consultant and task regarding Achieving System Integration, and a final state budget allocation.

**5. Seattle Colleges strategic planning update**

Mary Ellen O'Keefe gave a summary of the strategic planning process and input received to date. She also presented preliminary concepts for the Seattle Colleges mission, vision, values and goals. These concepts were first identified at a board retreat in January and have been refined and confirmed through stakeholder input and feedback from the board subcommittee.

Preliminary Concepts for our Mission: transforming lives through education by..., meeting the needs of the community, in partnership with..., accessible

Preliminary Concepts for our Goals: student success, organizational excellence which includes teaching and learning, partnerships

Preliminary Concepts for our Values: equity, diversity, inclusion; fiscal stability, partnerships, innovation, accessibility

Preliminary Concepts for our Vision: transforms lives; prepares all people to contribute, be successful and have upward mobility, Seattle's colleges, Seattle's future; the premier open access academic and skills training option

## **ORAL REPORTS**

### Chancellor's Report

Chancellor Pan reported that spring quarter enrollment is currently at 87% district-wide. The chancellor has been meeting with employees and focusing communications on tying three parallel processes and initiatives together: budget, ASI, strategic planning.

The chancellor also gave a brief legislative report on the state budget reconciliation process. He reported positive progress on obtaining funds for a study to develop a renovation plan for the Library at North Seattle College.

### Chair's Report

Chair Batayola reported that Jorge Carrasco has moved out of the city and that Chancellor Pan is vetting names to recommend to the governor to fill the vacancy.

Other reports as necessary:

### Reports from Labor Union Representatives

Mr. Ty Pethe (WFSE) reported that members have been active in Olympia this session and are ramping up for job actions to support funding for contracts. He informed the board of discussions about a potential strike beginning July 1 if the state budget hasn't been settled.

Mr. Bob Sullivan (AFT-SPS) reported that members of all three Seattle Colleges unions met on April 10 for a letter writing and phone calling campaign.

### Associated Student Body Presidents

Ms. Sara Michelassi from North Seattle College announced that two multi-stall all-gender bathrooms are under construction.

Mr. Jacky Tran from South Seattle College reported on a Black Lives Matter event, a recent meeting with the architect for the new wellness center, a waste audit, and a fun karaoke event. The student government budget and bylaws are in the process of being updated.

**ADJOURNMENT**

The meeting adjourned at 5:00 p.m.

The next regular meeting of the Board of Trustees is on Thursday, May 11, 2017 at North Seattle College, 9600 College Way North, Seattle 98103 in the North Star Dining Room. There will be a Study Session at 2:00 p.m., and the Regular Meeting will follow at 3:00 p.m.

**EXECUTIVE SESSION(S)**

*An executive session may be held for one or more of the following purposes: (1) To receive and evaluate complaints against a public officer or employee; (2) To evaluate the qualifications of an applicant for public employment or to review the performance of a public employee; (3) To discuss with legal counsel litigation or potential litigation to which the college is, or is like to become, a party, when public knowledge of the discussion would likely result in adverse consequence to the district; (4) To consider, as a quasi-judicial body, a quasi-judicial matter between named parties; (5) To consider matters governed by the administrative procedure act, chapter 34.05 RCW; and/or (6) To plan or adopt the strategy or position to be taken during collective bargaining, professional negotiations, or grievance or mediation proceedings, or to review proposals made in on-going negotiations or proceedings.*

APPROVED BY:

\_\_\_\_\_  
Teresita Batayola, Chair

\_\_\_\_\_  
Date



Central · North · South · SVI

District VI | 206.934.3872 | Fax 206.934.3894 | Voice Relay 800.833.6388  
1500 Harvard Avenue, Seattle WA 98122-3803 | www.seattlecolleges.edu

**MINUTES OF THE SEATTLE COLLEGE DISTRICT**

**BOARD OF TRUSTEES SPECIAL MEETING** held Monday, April 24 at Seattle Colleges District Office, 1500 Harvard, Seattle, 98122.

**PRESENT FOR SPECIAL MEETING HELD AT 11:00 A.M.**

Trustees (by phone)	Ms. Teresita Batayola Ms. Louise Chernin Ms. Carmen Gayton Mr. Steve Hill
Chancellor (by phone)	Dr. Shouan Pan
Vice Chancellor	Dr. Kurt Buttleman
Secretary	Ms. Rebecca Hansen

**SPECIAL MEETING AGENDA**

**CALL TO ORDER**

Chair Batayola called the meeting to order at 2:31pm.

**ROLL CALL**

The Secretary, Rebecca Hansen, called the roll.

**INTRODUCTION OF VISITORS**

There were no visitors.

**APPROVAL OF AGENDA**

Trustee Chernin made a motion to approve the agenda. Trustee Gayton Seconded. The motion carried 3-0.

(Trustee Hill joined the meeting at 2:32pm, after the vote for approval of the agenda.)

**PUBLIC COMMENTS**

There were no public comments.

**RECOMMENDED BOARD ACTIONS**

A. Emeritus Status

Chancellor Pan presented Jorge Carrasco for consideration for emeritus status. Trustee Carrasco served as a valuable member of the Board of Trustees from 2009-2017 and recently resigned because he moved outside the city of Seattle and was no longer eligible to serve. Board members discussed precedent for granting trustees emeritus status and the criteria in Policy 478.

**Trustee Chernin made a motion to approve granting Jorge Carrasco Trustee Emeritus Status. Trustee Gayton Seconded. The motion carried 4-0.**

#### ORAL REPORTS

##### A. Chancellor's Report

Chancellor Pan reported on outreach to individuals who are interested in serving on the board. Chair Batayola and Chancellor Pan will submit a letter to Governor Inslee to recommend candidates for the vacancy.

#### **ADJOURNMENT**

The meeting adjourned at 2:49 p.m.

The next meeting of the Board of Trustees is on Thursday, May 11, 2017 at North Seattle College: 9600 College Way North, Seattle 98103. There will be a Study Session at 2:00pm, and the Regular Meeting will follow at 3:00pm.

#### **EXECUTIVE SESSION(S)**

*An executive session may be held for one or more of the following purposes: (1) To receive and evaluate complaints against a public officer or employee; (2) To evaluate the qualifications of an applicant for public employment or to review the performance of a public employee; (3) To discuss with legal counsel litigation or potential litigation to which the college is, or is like to become, a party, when public knowledge of the discussion would likely result in adverse consequence to the district; (4) To consider, as a quasi-judicial body, a quasi-judicial matter between named parties; (5) To consider matters governed by the administrative procedure act, chapter 34.05 RCW; and/or (6) To plan or adopt the strategy or position to be taken during collective bargaining, professional negotiations, or grievance or mediation proceedings, or to review proposals made in on-going negotiations or proceedings.*

APPROVED BY:

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Teresita Batayola, Chair

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Date

**MEMORANDUM**

**TO:** Board of Trustees  
**FROM:** Steve Hill, Trustee  
**DATE:** May 11, 2017  
**SUBJECT:** Chancellor's Evaluation Process

Attached for your consideration is a process and form for Evaluating the Chancellor at the end of the fiscal year. This was developed in consultation with Chancellor Pan and Chair Batayola.

The Evaluation questions are from the Aspen Institute College Excellence Program "ten essential presidential qualities".

The process calls for:

- At the end of the fiscal year, a performance letter from Chancellor Pan to the Board.
- A Survey to the Board, Cabinet and Stakeholders.
- A meeting of the Board with Dr. Pan to discuss performance and the results of the survey.
- A Goal letter from Dr. Pan for the upcoming year.

**Recommended Action**

It is my recommendation that the Board of Trustees vote to adopt the proposed evaluation process.

Submitted by and transmitted to the Board with a favorable recommendation,



Steve Hill, Seattle Colleges Board of Trustees

## Chancellor Evaluation

### Objectives

- Clear Alignment between Board and the Chancellor on Goals and Priorities.
- Regular and open communication between the Board and the Chancellor on what is going well and opportunities for improvement.
- Board, with a single voice, provides, at least annually, performance feedback to the Chancellor.
- Opportunity for the Chancellor to provide feedback to the Board on how they can further the goals of organization and support the Chancellor.

### Process

- Each fiscal year, at the first meeting of the Board, the Chancellor presents a set of goals, derived from the Strategic Plan, for the next year. These goals will include a simple, 6 to 12 item ‘Score Card’ of key trackable, quantitative, and objective measures for tracking the progress of Seattle Colleges against the Strategic Plan.
- At the end of the fiscal year, The Chancellor will provide to all board members a self-evaluation for the past year including:
  - ❖ A summary of results against goals
  - ❖ Actual vs. goals on “Score Card” items
  - ❖ Feedback to the Board on how they can further organization goals
- Prior to the last Board meeting of the fiscal year, the Chair of the Board will provide a Survey Monkey request to all Board members for them to provide feedback on the Chancellor. Individual Board member feedback will be confidential – aggregated results will be provided to the Board. This Survey will include the following items:
  - ❖ Commitment to Student Access and Success
  - ❖ Takes Strategic Risks
  - ❖ Builds a Strong Team
  - ❖ Establishes Urgency for Improvement
  - ❖ Plans Lasting Internal Change
  - ❖ Results Oriented

- ❖ Communicates Effectively
- ❖ Financial and Operational Excellence
- ❖ Entrepreneurial Fund Raiser
- ❖ Effective External Partnerships

- The Board Chair will seek input via a Survey Monkey from the Cabinet and key stakeholders on these same criteria. Individual feedback will be confidential – aggregated results will be provided to the Board.
- The Board will review the aggregate results for each group from the surveys. This information, plus the Chancellor's report will be discussed for the purpose of providing feedback to the Chancellor. The Board will agree and document specific areas of excellence and/or opportunities for improvement.
- The Board will meet with the Chancellor to provide formal performance feedback from the Board. The Board Chair will document this conversation for the Chancellor.
- The Chancellor will use this information in preparing Goals (per the first bullet item above) for the next year.
- In the next public meeting of the Board, the results of this process, at a high level, will be reviewed and the Board will consider, changes in Chancellor compensation, if any, based on this evaluation.

# Chancellor EVALUATION

(Survey Monkey Format)

*[Three separate Survey Monkey Surveys will be prepared:*

- 1. Board Survey*
- 2. Cabinet Survey*
- 3. Stakeholder Survey*

*Results from each survey will be aggregated into a separate report. Only aggregated results will be provided to the Board -- all individual responses will be confidential.]*

**INSTRUCTIONS:** In responding to the following questions, please use this scale:

**Opportunity**= an area where performance needs to improve.

**Meets** = good performance, at goal.

**Exceeds:** Exceptional performance, beyond goal

**1. Commitment to Student Access and Success**

Demonstrates a persistent drive to ensure student access and success. Takes actions that show commitment to long-term work to create lasting change at Seattle Colleges and with external partners.

Opportunity	Meets	Exceeds

Your comments:

**2. Takes Strategic Risks**

Takes data-informed risks—e.g. identifying gaps and reallocating resources—that signal a deep commitment to student-success-oriented change.

Opportunity	Meets	Exceeds

Your comments:

**3. Builds a Strong Team**

Develops and maintains outstanding leadership teams and consistently engages leaders, faculty, and staff in ways that significantly improve student access and success across Seattle Colleges.

Opportunity	Meets	Exceeds

Your comments

**4. Establishes Urgency for Improvement**

Makes the case for change so that all of Seattle College District is motivated to accelerate the pace of improving student outcomes.

Opportunity	Meets	Exceeds

Your comments:

## 5. Plans Lasting Internal Change

Leads inclusive planning processes that result in focused, concrete, Seattle Colleges-wide plans to significantly improve student access and success.

Opportunity	Meets	Exceeds

Your comments:

## 6. Results-Oriented

Ensures effective implementation, routine assessment of progress, and continuous data-informed improvement.

Opportunity	Meets	Exceeds

Your comments:

## 7. Communicates Effectively

Communicates and listens in ways that foster strong relationships, develops shared priorities, and inspires trust and action.

Opportunity	Meets	Exceeds

Your comments:

## 8. Financial and Operational Excellence

Ensures the fiscal strength and sound operation of the Seattle Colleges.

Opportunity	Meets	Exceeds

### 9. Entrepreneurial Fundraiser

Raises substantial resources from multiple sources, and aligns fundraising to student access and success goals.

Opportunity	Meets	Exceeds

Your comments:

### 10. Develops Effective External Partnerships

Demonstrates a vision that extends beyond the Seattle Colleges to achieve broader aims for student success that the Colleges alone cannot achieve.

Opportunity	Meets	Exceeds

## **II. Chancellor's ACHIEVEMENT OF GOALS**

*(July 1, 2016 to June 30, 2017)*

*[Questions #11 and #12 will be only on the Board Survey, not on the Cabinet and Stakeholder Survey]*

- 11. Based on the self-evaluation of the Chancellor's work for the past 12 months, which he provided, please offer your comments on his leadership in the achievement of goals.**

Your Comments:

- 12. Are there any other areas that, in your opinion, should receive priority attention in the coming year?**

Your Comments:

*[Question #13 will be on all 3 surveys]*

- 13. Do you have any other comments relative to the Chancellor's performance or the operation of the organization in general that you would like to share?**

Your Comments:

**THANK YOU FOR TAKING THE TIME TO COMPLETE THIS EVALUATION.**

**MEMORANDUM**

**TO:** Board of Trustees

**FROM:** Kurt Buttleman

**DATE:** May 11, 2017

**SUBJECT:** New Accessible Technology and Electronic Content Policy 241-  
Second Reading & Final Action

**Background**

The Seattle Colleges is presenting a new Accessible Technology and Electronic Content policy, to comply with new SBCTC + OCIO policies, regarding the deployment of information technology and electronic content that has been designed, developed, or procured to be accessible to people with disabilities, including those who use assistive technologies.

**Recommendation**

It is recommended that the Board approve the Accessible Technology and Electronic Content Policy as presented.

Submitted by:



Dr. Kurt R. Buttleman  
Vice Chancellor for Finance & Technology

Transmitted to the Board of Trustees with favorable recommendation.



Dr. Shouan Pan  
Chancellor

## Seattle College District Policy

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**NUMBER: 241**

**TITLE: Accessible Technology and Electronic Content**

**Adopted Date: TBD**

Seattle Colleges shall provide appropriate, effective, and integrated access to technology and electronic content for students, employees, and external community members. This policy applies to the procurement, development and implementation of instructional, administrative or communications technologies and content. Further, the policy applies to both current and emerging technologies, including both hardware and software, in use or being evaluated for purchase or adoption at SCD. This policy encompasses, but is not limited to, college websites, learning management tools, student information systems, training materials, instructional materials and assessment tools.

This policy applies to all individuals or groups of individuals managing programs and services where information technology is deployed and/or electronic content published at Seattle Colleges.

### **REFERENCES**

3.20.30b SBCTC Accessible Technology

Americans with Disabilities Act

Americans with Disabilities Act as it applies to electronic information

OCIO Policy 188 - Accessibility

RCW 28B.10.912

RCW 49.60

Sections 504 and 508 of the Rehabilitation Act

Sections 504 and 508 as they apply to electronic information

Web Content Accessibility Guidelines (WCAG) 2.0

### **DEFINITIONS**

**Accessible:**

With respect to these guidelines, "accessible" IT means a person with a disability is afforded the opportunity to acquire the same information, engage in the same interactions, and use the same services as a person without a disability in a timely, equally effective, and integrated manner. A person with a disability should be able to obtain the information as fully, equally, and independently as a person without a disability. Although this might not result in identical ease of use compared to persons without disabilities, it still must ensure equal opportunity to experience the educational benefits and opportunities afforded

Accessible Information Technology:

Information technology that has been designed, developed, or procured to be usable by, and therefore accessible to people with disabilities, including those who use assistive technologies.

Assistive Technologies:

Adaptive, rehabilitative devices that promote greater independence for individuals with disabilities by changing how these individuals interact with technology.

Examples include special input devices (e.g., head or foot mouse, puff-and-sip switches, speech recognition), screen-reading software, and screen magnifiers.

Usability: Refers to how easily, effectively, and efficiently users can use a product or system to achieve their goals, and how satisfied they are with the experience.

Board of Trustees - Revision & Adoption History

Adopted: TBD

**MEMORANDUM**

**TO:** Board of Trustees

**FROM:** Dr. Shouan Pan

**DATE:** May 11, 2017

**SUBJECT:** Shared Funding of Educational Services for International Students –  
Resolution 17-01

**Background**

Historically, community and technical colleges have counted international students as either (1) state-funded students who pay non-resident tuition, or (2) "contracted" students, sponsored through a third party-entity, typically the college's foundation. For college districts that did not meet their student FTE allocation, counting these international students as state-funded FTEs assisted those districts in reaching their FTE target. For college districts that exceeded their FTE allocation, counting these international students as contracted students under RCW 28B.50.140(17) and WAC 131-32-020 (shared funding) generated more money, since building fees and S&A fees are not deducted from the contracted tuition. In 2007, the State Board for Community and Technical Colleges required each community and technical college wanting to continue with its contracted international student program to confirm this decision with an annual Board resolution. The Seattle Colleges, along with many of its sister districts, has determined that it is more cost effective to classify its international students as "contracted" students under a shared funding model, unless enrollment challenges dictate otherwise.

**Recommended Action**

It is my recommendation that the Board of Trustees adopt Resolution 17-01, authorizing the District to count its international students as contract students in accordance with RCW 28B.50.140(17) and WAC 131-32-020.

Submitted by and transmitted to the Board with a favorable recommendation,



Dr. Shouan Pan  
Chancellor

Attachment:  
Resolution 17-01

## OFFICE OF THE CHANCELLOR

### MEMORANDUM

**TO:** Board of Trustees

**FROM:** Dr. Shouan Pan

**DATE:** May 11, 2017

**SUBJECT:** **Shared Funding of Educational Services for International Students – Resolution 17-01**

#### **Background**

Historically, community and technical colleges have counted international students as either (1) state-funded students who pay non-resident tuition, or (2) "contracted" students, sponsored through a third party-entity, typically the college's foundation. For college districts that did not meet their student FTE allocation, counting these international students as state-funded FTEs assisted those districts in reaching their FTE target. For college districts that exceeded their FTE allocation, counting these international students as contracted students under RCW 28B.50.140(17) and WAC 131-32-020 (shared funding) generated more money, since building fees and S&A fees are not deducted from the contracted tuition. In 2007, the State Board for Community and Technical Colleges required each community and technical college wanting to continue with its contracted international student program to confirm this decision with an annual Board resolution. The Seattle Colleges, along with many of its sister districts, has determined that it is more cost effective to classify its international students as "contracted" students under a shared funding model, unless enrollment challenges dictate otherwise.

#### **Recommended Action**

It is my recommendation that the Board of Trustees adopt Resolution 17-01, authorizing the District to count its international students as contract students in accordance with RCW 28B.50.140(17) and WAC 131-32-020.

Submitted by and transmitted to the Board with a favorable recommendation,

Attachment:  
Resolution 17-01

Dr. Shouan Pan  
Chancellor

## BOARD OF TRUSTEES

WASHINGTON STATE SEATTLE COLLEGES DISTRICT #6  
BOARD OF TRUSTEES  
RESOLUTION NO. 17-01  
(Pertaining to International Student Contract Programs)

WHEREAS, Washington State Seattle Colleges District #6 is committed to achieving an international integrated educational environment, and

WHEREAS, the District is attracting greater numbers of international students, and

WHEREAS, state law and the policies and procedures of the State Board of Community and Technical Colleges (SBCTC) permit the establishment of contractual instructional programs for international students;

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees for Washington State Seattle Colleges District #6 has determined that it is not financially viable to serve international students within its limited state-supported student allocation and that the District will provide classes or programs for international students with shared funding from a cooperating agency or organization as authorized by RCW 28B.50.140(17) and WAC 131-32-020.

**APPROVED AND ADOPTED** May 11, 2017.

BOARD OF TRUSTEES  
Washington State Seattle Colleges District #6

By: \_\_\_\_\_  
Teresita Batayola  
Chair of the Board

ATTEST:

\_\_\_\_\_  
Secretary to the Board

**MEMORANDUM**

TO: Board of Trustees

FROM: Dr. Shouan Pan

DATE: May 11, 2017

SUBJECT: Metro Services Purchase Request

**Background**

Per District Policy 108, the Board of Trustees has reserved authority on entering into "any contract including any settle agreement that involves payment by the district of a total amount of \$250,000 or more in any fiscal year, except public works contracts that are managed by another state agency."

Annually, Seattle College District sends out a purchase order to Metro for the purchase of mass-transit services, primarily ORCA Business cards & ORCA Business Passport products, and then re-sells them to students and employees. For the fiscal year 2017-18, the total annual purchase for these services is expected to be \$547,724.36.

**Recommendation**

It is recommended that the Board of Trustees authorizes the Chancellor and her designee to enter into this purchasing contract with Metro, for FY2017-18, in the amount of \$547,724.36.

Submitted by:



Dr. Kurt Buttleman  
Vice Chancellor for Finance & Technology

Transmitted to the Board with a favorable recommendation



Dr. Shouan Pan  
Chancellor

**MEMORANDUM**

**TO:** Board of Trustees

**FROM:** Kurt R. Buttleman

**DATE:** May 11, 2017

**SUBJECT:** Quarterly Financial Summary - Information only

**Background**

Seattle College District budgets and accounts for its funds in accordance with policies and procedures of the State of Washington Office of Financial Management (OFM) and the State Board for Community and Technical Colleges (SBCTC).

The attached Quarterly Financial Summary provides summary data for all of the campuses and the District Office.

**Recommendation**

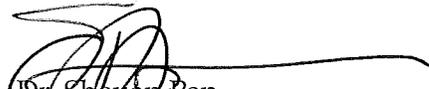
It is recommended that this item be received as information only.

Submitted by:



Dr. Kurt Buttleman  
Vice Chancellor of Finance & Technology

Transmitted to the Board with a favorable recommendation.



Dr. Shouan Pan  
Chancellor

**Quarterly Financial Report**  
Period Ending March 31, 2017  
District Summary

**Executive Overview**

This quarterly report for the Seattle Colleges includes financial information from July 1, 2016 – March 31, 2017 and overall, the colleges have no unexpected results. Declining tuition revenue and State resources remain significant concerns. Some key components include:

- Operating expenses continued to be managed within budgets.
- Tuition revenue collected is \$28.8M which is 90.3% of the target and compares to \$28.1M for the same period in FY 1516. However, tuition collected this period was significantly enhanced by the State allowed conversion of International Students into regular tuition dollars. The effect of the converting of International Students added \$1.5M to regular tuition collected in FY 1617. BAS tuition collected continues to trend higher in FY 1617.
- YTD expenses are 69.2% of budget in line with the prior year.

**Financial Sustainability**

With structural uncertainties caused by the enrollment decline and the State of Washington's budget situation, the Seattle Colleges continues to manage its budget conservatively and effectively:

- Operating Budget Expenses are below target spend and being managed at the department level.
- Tuition Revenue – after adjusting for the conversion of International students to regular tuition - is below prior year due to lower enrollment, tuition rate reduction, and timing of collection processing. The colleges continue to closely monitor this and are prepared to make budget adjustments if necessary.
- Total reserves remain within the 5-10% policy requirement.
- Local Funding sources remain a diversified source of revenue, however, the colleges are increasingly reliant on these sources such as international student tuition as tuition revenue declines.
- Cash balances are strong in large revenue budgets such as International Students and Grants & Contracts
- Self-support programs continue to run positive cash balances.

**Operating Budget (State Funding, Tuition, and Indirect Cost Recoveries)**

- The total Year to Date operating expenditures of \$92.5M through 3/31/17 are at 69.2% of the operating budget compared to 68.2% last year.
- Labor (salary and benefit) costs are at 72.2% of the annual budget and remain fairly consistent with last year.
- Expenditures in Goods & Services (aka Non-Labor expenses) are tracking under the FY1617 budget. Non-labor expenditures of \$13.6M and is 62.3% of the total budget of \$21.8M for FY1617. Last year at 12/31/2015, non-labor expenses were 54.6% of budget.

## **Grants & Contracts**

- International Student program revenue totaled \$20.2M through this reporting period. The International Program revenue is \$3.1M less than the \$23.3M collected at this time last year. However \$1.5M of International revenue was converted this year into regular tuition in FY 1617.
- Grants continue to be a strong funding opportunity for the SCC with an active balance of close to \$50M at the current time which is \$6M more than in FY 1516. This is the multi-year grant total of all active grants. See the Active Grants report for more detail.

## **Fund Reporting**

Non-operating funds are displayed in a balance sheet and income statement format.

- Fund 522 - Associated Students revenue is \$3.0M which is \$680K less than last year. The cash balance is at \$6.2M this year, compared to \$6.0M last year.
- Fund 569 – Food Service revenue is \$1.5M year to date. Operating loss is \$164K. This continues to be an area of concern.
- Fund 570 - Auxiliary Enterprise FY 1617 Revenue is \$12.6M which is a \$2.4M increase from FY 1516 total of \$10.2M at March 31, 2016

## **Reserves**

- Per Seattle Colleges Policy 608, the Colleges and the District Office continue to maintain accounts as required. Total reserve for the District is \$12.2M and 5.9% of the aggregate total of the annual budget.

# Seattle Colleges Quarterly Financial Summary

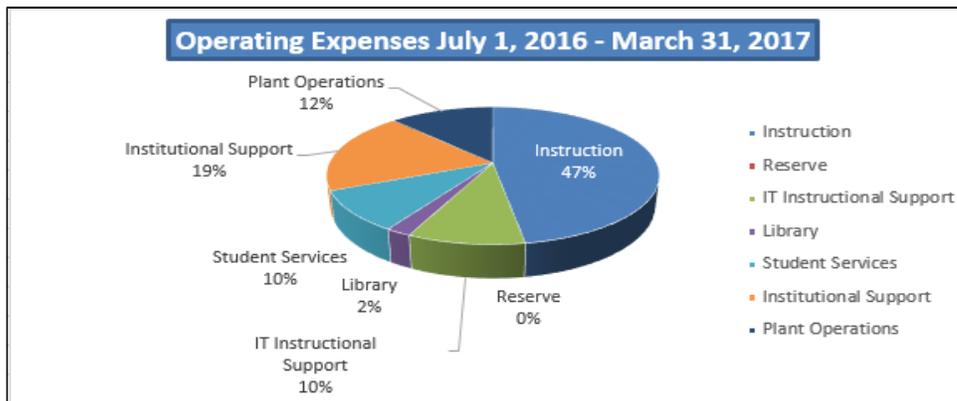


All Campuses Seattle College, as of 3/31/2017

## Operating Budget Analysis

### Operating Budget Program Roll-up

Program	FY Budget	% of Budget	YTD Expense	Balance	% Spent
Instruction	\$59,809,762	45.6%	\$43,850,511	\$15,959,251	73.3%
Reserve	\$4,282,336	3.3%	0	\$4,282,336	0.0%
IT/Instructional Support	\$12,306,519	9.4%	\$8,879,896	\$3,426,623	72.2%
Library	\$2,669,554	2.0%	\$1,925,350	\$744,204	72.1%
Student Services	\$12,736,034	9.7%	\$8,816,480	\$3,919,554	69.2%
Institutional Support	\$24,767,817	18.9%	\$17,858,204	\$6,909,613	72.1%
Plant Operations	\$14,575,624	11.1%	\$11,182,386	\$3,393,238	76.7%
<b>Total</b>	<b>\$131,147,646</b>	<b>100.0%</b>	<b>\$92,512,827</b>	<b>\$38,634,819</b>	<b>70.5%</b>



### Operating Budget Analysis by Category

Category	FY Budget	YTD Expense	Balance	% Spent
Full-Time Faculty	\$21,908,661	\$12,274,423	\$9,634,238	56.0%
Faculty Stipends	\$1,352,127	\$919,266	\$432,861	68.0%
Part-Time / Pro Rata Faculty	\$18,214,771	\$16,791,977	\$1,422,794	92.2%
Classified	\$17,951,433	\$12,493,449	\$5,457,984	69.6%
Exempt	\$19,096,420	\$13,283,516	\$5,812,904	69.6%
Overtime	\$64,311	\$133,049	(\$68,738)	206.9%
Hourly, Students & Others	\$3,060,808	\$2,736,578	\$324,230	89.4%
Benefits	\$27,651,799	\$20,273,854	\$7,377,945	73.3%
Sub Total Labor Costs	\$109,300,330	\$78,906,112	\$30,394,218	72.2%
Goods & Services	\$15,797,923	\$9,587,159	\$6,210,764	60.7%
Travel	\$343,756	\$222,007	\$121,749	64.6%
Equipment	\$1,730,145	\$829,323	\$900,822	47.9%
Client Services	\$3,645,501	\$2,768,331	\$877,170	75.9%
Personal Services	\$329,991	\$199,894	\$130,097	60.6%
Sub Total Non-Labor Expenses	\$21,847,316	\$13,606,714	\$8,240,602	62.3%
<b>Total</b>	<b>\$131,147,646</b>	<b>\$92,512,827</b>	<b>\$38,634,820</b>	<b>70.5%</b>
Offsets such as indirect cost, program recoveries and	(\$20,568,209)	(\$15,992,183)	(\$4,576,026)	77.8%
<b>Total (Net)</b>	<b>\$110,579,437</b>	<b>\$76,520,644</b>	<b>\$34,058,794</b>	<b>69.2%</b>

### Prior Year Expense Analysis

Sub-Object	Current YTD	Prior YTD	Difference	% Change
Labor	\$78,906,112	\$86,072,230	(\$7,166,118)	-9.1%
Non-Labor	\$13,606,715	\$14,604,377	(\$997,662)	-7.3%
Total FMS	\$92,512,827	\$100,676,607	(\$8,163,780)	-8.1%

# Seattle Colleges Quarterly Financial Summary

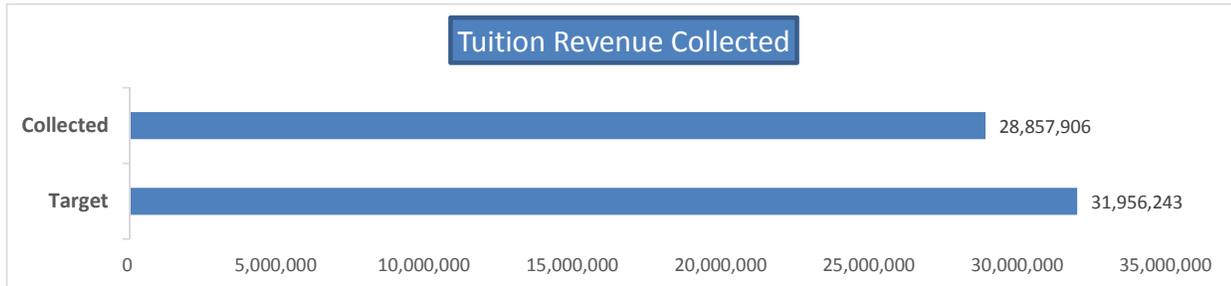


All Campuses Seattle College, as of 3/31/2017

## Revenue

### Tuition Revenue Collection

Campus	Target	Collected	% of Annual Target	PY End Actual Revenue
District	\$31,956,243	\$28,857,906	90.3%	\$31,823,491



### Indirect & Program Cost Recovery (not including transfers)

Revenue Source	FY Target	Collected	% of Target	Prior Year
Indirect (All Programs)	\$847,528	\$768,342	90.7%	\$822,960
Program Cost Recovery	\$17,707,096	\$13,060,234	73.8%	\$9,242,921
<b>Total</b>	<b>\$18,554,624</b>	<b>\$13,828,576</b>	<b>74.5%</b>	<b>\$10,065,881</b>

### Other Revenue

Revenue Source	FY Target	Collected	% of Target	Prior Year
Intensive English	\$10,252,803	\$7,522,577	73.4%	\$9,955,089
International Program	\$24,706,740	\$20,186,767	81.7%	\$23,254,299
Running Start	\$2,660,000	\$3,539,459	133.1%	\$2,779,204
<b>Total</b>	<b>\$37,619,543</b>	<b>\$31,248,803</b>	<b>83.1%</b>	<b>\$35,988,592</b>

## Reserve Status

### Unrestricted Reserves

Title	Fund	Cash Balance	% of Total
Grants and Contracts	145	\$4,474,619	
Local Reserve	148	\$484,000	
Operating Reserve	149	\$5,750,000	
Associated Students Reserve	522	\$40,000	
Parking Reserve	528	\$500,000	
Fund 570 Reserve	570	\$965,079	
<b>Total</b>		<b>\$12,213,697</b>	<b>5.9%</b>
<b>Total District Budget</b>		<b>\$205,981,017</b>	

### Bookstore Inventory Reserves

Title	Fund	Cash Balance	% of Total
<b>Total - All Campuses</b>		<b>\$1,650,919</b>	<b>1.2%</b>

# Seattle Colleges Quarterly Financial Summary



All Campuses Seattle College, as of 3/31/2017

## Financial Statements by Fund

### Local Funds - Fund 148 (Student Fees, Retail Revenue, Other Operations such as Phone, etc)

Balance Sheet	YTD	Prior Year-End
<b>Assets</b>		
Cash	\$ 15,360,564	\$ 14,512,585
Accounts Receivable	\$ 176,665	\$ 243,408
Inventory	\$ 74,799	\$ 74,799
<b>Total Assets</b>	<b>\$ 15,612,028</b>	<b>\$ 14,830,792</b>
<b>Liabilities &amp; Equity</b>		
Accounts Payable	\$ 649,372	\$ 1,507,007
<b>Total Liabilities</b>	<b>\$ 649,372</b>	<b>\$ 1,507,007</b>
<b>Equity</b>		
Accumulated Earnings	\$ 13,168,578	\$ 12,837,966
Gain/Loss	\$ 1,794,078	\$ 485,819
<b>Total Equity</b>	<b>\$ 14,962,656</b>	<b>\$ 13,323,785</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$ 15,612,028</b>	<b>\$ 14,830,792</b>

Income Statement	YTD	Prior Year-End
Revenue	\$ 9,105,912	\$ 10,742,177
<b>Expenses</b>		
Labor & Benefits	\$ 4,188,654	\$ 5,323,800
Goods & Services	\$ 1,728,610	\$ 2,840,526
Other Expenses	\$ 1,394,570	\$ 2,092,032
<b>Total Expenses</b>	<b>\$ 7,311,834</b>	<b>\$ 10,256,358</b>
<b>Gain/Loss</b>	<b>\$ 1,794,078</b>	<b>\$ 485,819</b>

### Associated Students - Fund 522

Balance Sheet	YTD	Prior Year-End
<b>Assets</b>		
Cash	\$ 6,162,886	\$ 6,029,175
Accounts Receivable	\$ 3,760	(\$ 943)
Fixed Assets	\$ 302,013	\$ 302,013
Accum. Depreciation	(\$ 153,580)	(\$ 153,580)
<b>Total Assets</b>	<b>\$ 6,315,079</b>	<b>\$ 6,176,665</b>
<b>Liabilities &amp; Equity</b>		

Income Statement	YTD	Prior Year-End
Revenue	\$ 3,003,774	\$ 3,679,331
<b>Expenses</b>		
Labor & Benefits	\$ 2,224,799	\$ 2,819,603
Goods & Services	\$ 175,180	\$ 396,394
Other Expenses	\$ 415,812	\$ 545,851
<b>Total Expenses</b>	<b>\$ 2,815,790</b>	<b>\$ 3,761,848</b>
<b>Gain/Loss</b>	<b>\$ 187,984</b>	<b>(\$ 82,517)</b>

Accounts Payable	\$ 193,226	\$ 244,264
Long-Term Liabilities	\$ 88,745	\$ 88,745
<b>Total Liabilities</b>	<b>\$ 281,971</b>	<b>\$ 333,009</b>
<b>Equity</b>		
Accumulated Earnings	\$ 5,845,124	\$ 5,926,173
Gain/Loss	\$ 187,984	(\$ 82,517)
<b>Total Equity</b>	<b>\$ 6,033,108</b>	<b>\$ 5,843,656</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$ 6,315,079</b>	<b>\$ 6,176,665</b>

# Seattle Colleges Quarterly Financial Summary



All Campuses Seattle College, as of 3/31/2017

## Financial Statements by Fund

### Bookstore - Fund 524

Balance Sheet	YTD	Prior Year-End
<b>Assets</b>		
Cash	\$ 4,653,865	\$ 2,846,948
Accounts Receivable	\$ 72,602	\$ 1,504,568
<b>Total Assets</b>	<b>\$ 4,726,467</b>	<b>\$ 4,351,516</b>
<b>Liabilities &amp; Equity</b>		
Accounts Payable	\$ 114,151	\$ 127,824
<b>Total Liabilities</b>	<b>\$ 114,151</b>	<b>\$ 127,824</b>
<b>Equity</b>		
Accumulated Earnings	\$ 4,223,692	\$ 3,928,337
Gain/Loss	\$ 388,624	\$ 295,355
<b>Total Equity</b>	<b>\$ 4,612,316</b>	<b>\$ 4,223,692</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$ 4,726,467</b>	<b>\$ 4,351,516</b>

Income Statement	YTD	Prior Year-End
Revenue	\$ 982,554	\$ 1,143,608
<b>Expenses</b>		
Labor & Benefits	\$ 7,187	\$ 9,276
Goods & Services	\$ 539,569	\$ 767,386
Other Expenses	\$ 47,174	\$ 71,591
<b>Total Expenses</b>	<b>\$ 593,930</b>	<b>\$ 848,253</b>
<b>Gain/Loss</b>	<b>\$ 388,624</b>	<b>\$ 295,355</b>

### Parking - Fund 528

Balance Sheet	YTD	Prior Year-End
<b>Assets</b>		
Cash	\$ 1,809,672	\$ 2,630,203
Accounts Receivable	\$ 26,026	\$ 41,663
Fixed Assets	\$ 3,966,190	\$ 3,966,190
Accum. Depreciation	(\$ 3,917,769)	(\$ 3,917,769)
<b>Total Assets</b>	<b>\$ 1,884,119</b>	<b>\$ 2,720,287</b>
<b>Liabilities &amp; Equity</b>		
Accounts Payable	\$ 25,086	\$ 135,780
Long-Term Liabilities	\$ 30,209	\$ 30,209
<b>Total Liabilities</b>	<b>\$ 55,295</b>	<b>\$ 165,989</b>
<b>Equity</b>		
Accumulated Earnings	\$ 2,554,299	\$ 2,429,228
Gain/Loss	(\$ 725,475)	\$ 125,070
<b>Total Equity</b>	<b>\$ 1,828,824</b>	<b>\$ 2,554,298</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$ 1,884,119</b>	<b>\$ 2,720,287</b>

Income Statement	YTD	Prior Year-End
Revenue	\$ 1,022,247	\$ 2,900,713
<b>Expenses</b>		
Labor & Benefits	\$ 516,113	\$ 661,269
Goods & Services	\$ 635,486	\$ 744,685
Other Expenses	\$ 596,123	\$ 1,369,689
<b>Total Expenses</b>	<b>\$ 1,747,722</b>	<b>\$ 2,775,643</b>
<b>Gain/Loss</b>	<b>(\$ 725,475)</b>	<b>\$ 125,070</b>

**Financial Statements by Fund**

**Food Service - Fund 569**

Balance Sheet	YTD	Prior Year-End
<b>Assets</b>		
Cash	(\$ 799,974)	\$ 29,388
Accounts Receivable	\$ 18,345	\$ 23,663
Inventory	\$ 23,270	\$ 23,270
Fixed Assets	\$ 164,562	\$ 164,562
Accum. Depreciation	(\$ 136,803)	(\$ 136,803)
<b>Total Assets</b>	<b>(\$ 730,600)</b>	<b>\$ 104,080</b>
<b>Liabilities &amp; Equity</b>		
Accounts Payable	\$ 45,155	\$ 713,089
Long-Term Liabilities	\$ 53,327	\$ 53,327
<b>Total Liabilities</b>	<b>\$ 98,482</b>	<b>\$ 766,416</b>
<b>Equity</b>		
Accumulated Earnings	(\$ 664,910)	(\$ 465,085)
Gain/Loss	(\$ 164,171)	(\$ 197,251)
<b>Total Equity</b>	<b>(\$ 829,081)</b>	<b>(\$ 662,336)</b>
<b>Total Liabilities &amp; Equity</b>	<b>(\$ 730,600)</b>	<b>\$ 104,080</b>

Income Statement	YTD	Prior Year-End
Revenue	\$ 1,463,795	\$ 2,225,579
<b>Expenses</b>		
Labor & Benefits	\$ 978,674	\$ 1,307,218
Goods & Services	\$ 56,209	\$ 68,704
Other Expenses	\$ 593,083	\$ 1,046,908
<b>Total Expenses</b>	<b>\$ 1,627,966</b>	<b>\$ 2,422,830</b>
<b>Gain/Loss</b>	<b>(\$ 164,171)</b>	<b>(\$ 197,251)</b>

**Auxilliary Enterprises - Fund 570**

Balance Sheet	YTD	Prior Year-End
<b>Assets</b>		
Cash	\$ 21,655,929	\$ 15,459,272
Accounts Receivable	\$ 688,988	\$ 3,621,938
Fixed Assets	\$ 1,111,452	\$ 1,111,452
Accum. Depreciation	(\$ 575,299)	(\$ 575,299)
<b>Total Assets</b>	<b>\$ 22,881,070</b>	<b>\$ 19,617,363</b>
<b>Liabilities &amp; Equity</b>		
Accounts Payable	\$ 396,052	\$ 1,688,994
Long-Term Liabilities	\$ 231,849	\$ 231,849
<b>Total Liabilities</b>	<b>\$ 627,901</b>	<b>\$ 1,920,843</b>
<b>Equity</b>		
Accumulated Earnings	\$ 17,679,835	\$ 16,450,303
Gain/Loss	\$ 4,573,334	\$ 846,217
<b>Total Equity</b>	<b>\$ 22,253,169</b>	<b>\$ 17,296,520</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$ 22,881,070</b>	<b>\$ 19,217,363</b>

Income Statement	YTD	Prior Year-End
Revenue	\$ 12,604,262	\$ 11,346,387
<b>Expenses</b>		
Labor & Benefits	\$ 5,470,413	\$ 8,102,089
Goods & Services	\$ 779,795	\$ 953,055
Other Expenses	\$ 1,780,720	\$ 1,445,026
<b>Total Expenses</b>	<b>\$ 8,030,928</b>	<b>\$ 10,500,170</b>
<b>Gain/Loss</b>	<b>\$ 4,573,334</b>	<b>\$ 846,217</b>

**Financial Statements by Fund**

**Student Housing - Fund 573**

Balance Sheet	YTD	Prior Year-End
<b>Assets</b>		
Cash	\$ 546,275	\$ 620,692
Accounts Receivable	\$ 0	\$ 3,113
<b>Total Assets</b>	<b>\$ 546,275</b>	<b>\$ 623,805</b>
<b>Liabilities &amp; Equity</b>		
Accounts Payable	\$ 91,041	\$ 321,355
Total Liabilities	\$ 91,041	\$ 321,355
<b>Equity</b>		
Accumulated Earnings	\$ 302,449	\$ 146,251
Gain/Loss	\$ 152,785	\$ 156,199
<b>Total Equity</b>	<b>\$ 455,234</b>	<b>\$ 302,450</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$ 546,275</b>	<b>\$ 623,805</b>

Income Statement	YTD	Prior Year-End
Revenue	\$ 696,340	\$ 807,664
<b>Expenses</b>		
Labor & Benefits	\$ 0	\$ 0
Goods & Services	\$ 543,555	\$ 651,465
Other Expenses	\$ 0	\$ 0
<b>Total Expenses</b>	<b>\$ 543,555</b>	<b>\$ 651,465</b>
Gain/Loss	\$ 152,785	\$ 156,199

**Agency - Fund 840**

Balance Sheet	YTD	Prior Year-End
<b>Assets</b>		
Cash	\$ 4,420,407	\$ 1,708,585
Accounts Receivable	\$ 2,138,931	\$ 7,134,990
<b>Total Assets</b>	<b>\$ 6,559,338</b>	<b>\$ 8,843,575</b>
<b>Liabilities &amp; Equity</b>		
Accounts Payable	\$ 3,504,991	\$ 6,659,850
Total Liabilities	\$ 3,504,991	\$ 6,659,850
<b>Equity</b>		
Accumulated Earnings	\$ 2,183,725	\$ 2,313,050
Gain/Loss	\$ 870,621	(\$ 129,324)
<b>Total Equity</b>	<b>\$ 3,054,346</b>	<b>\$ 2,183,726</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$ 6,559,338</b>	<b>\$ 8,843,575</b>

Income Statement	YTD	Prior Year-End
Revenue	\$ 1,128,221	\$ 627,959
<b>Expenses</b>		
Labor & Benefits	\$ 0	\$ 0
Goods & Services	\$ 146,566	\$ 126,038
Other Expenses	\$ 111,034	\$ 631,246
<b>Total Expenses</b>	<b>\$ 257,600</b>	<b>\$ 757,283</b>
Gain/Loss	\$ 870,621	(\$ 129,324)

**Financial Statements by Fund**

**Printing/Motor Pool - Fund 448**

Balance Sheet	YTD	Prior Year-End
<b>Assets</b>		
Cash	\$ 143,555	\$ 272,631
Fixed Assets	\$ 209,859	\$ 209,859
Accum. Depreciation	(\$ 205,164)	(\$ 205,164)
<b>Total Assets</b>	<b>\$ 148,250</b>	<b>\$ 277,327</b>
<b>Liabilities &amp; Equity</b>		
Accounts Payable	\$ 7,079	\$ 8,058
Long-Term Liabilities	\$ 7,448	\$ 7,448
Total Liabilities	\$ 14,527	\$ 15,507
<b>Equity</b>		
Accumulated Earnings	\$ 261,820	\$ 284,894
Gain/Loss	(\$ 128,097)	(\$ 23,074)
<b>Total Equity</b>	<b>\$ 133,723</b>	<b>\$ 261,820</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$ 148,250</b>	<b>\$ 277,327</b>

Income Statement	YTD	Prior Year-End
Revenue	\$ 126,473	\$ 281,109
<b>Expenses</b>		
Labor & Benefits	\$ 162,075	\$ 179,915
Goods & Services	\$ 92,135	\$ 123,713
Other Expenses	\$ 359	\$ 554
<b>Total Expenses</b>	<b>\$ 254,570</b>	<b>\$ 304,183</b>
Gain/Loss	(\$ 128,097)	(\$ 23,074)

## Active Grants Report as of 3/31/16

**Campus:** DISTRICT, CENTRAL, NORTH, SOUTH, SVI

**Date:** 7/1/2016 – 6/30/2017

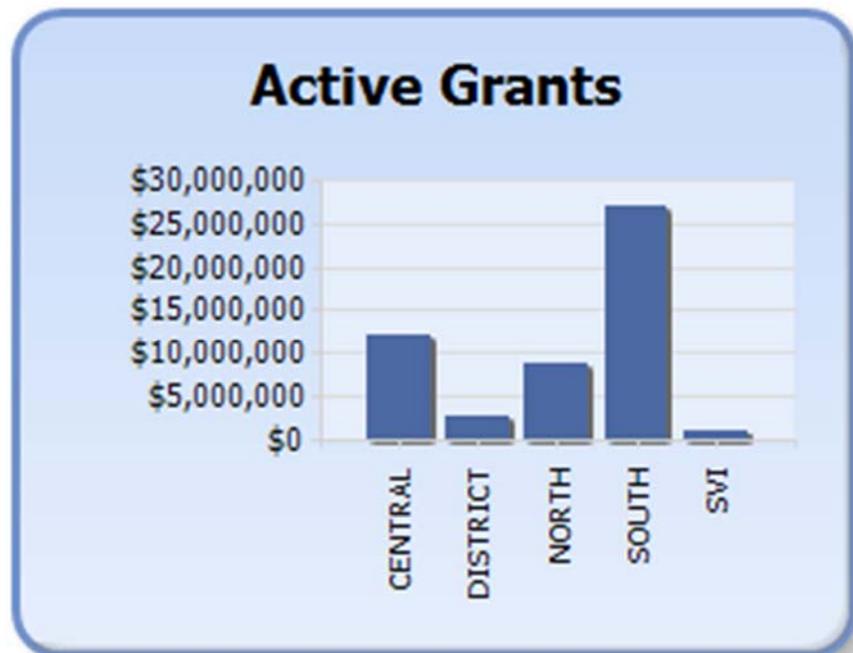
### SUMMARY

Seattle Community Colleges have supplemented the decreased funding from the State by applying for and receiving grants from several types of funders.

These grants total over \$51M in active grants and come with rules, reporting, and other resource investments.

Currently the NSF and Gates Student Success Grants are among the largest funders.

Most State Board Grants were awarded in the last quarter, in conjunction with the start of the fiscal year



Campus	Grantor	ORG	Grant Title	Start Date	End Date	Award Budget	% of Indirect	Fed Cat Num	Grant Description
	WA STATE COMM. & TECH. COLLEGE	1A70	START NEXT QUARTER	7/1/2014	6/30/2019	\$76,000	7%		WF STUDENT FUNDING ONLINE TOOL DEVELOPED BY SCD
	VARIOUS STATE AGENCIES	1CCT	CUSTOMIZED CONTR TRN	7/1/2014	6/30/2019	\$180,000	0%		CUSTOMIZED TRAINING THROUGH PARTNERSHIPS WITH STATE AGENCIES.
		1CTR	CUSTOMIZED TRN EVENT	12/1/2016	12/31/2017	\$0	0%		MARKETING EVENTS
	EDUCAUSE	1EDU	EDUCAUSE IPAS2 15-18	9/8/2015	9/7/2018	\$225,000	5%		DVLPMNT & REFINEMENT OF TOOLS THAT SUPPORT EDUCPLAN
	JPMORGAN FOUNDATION	1JPM	JPMORGAN CHASE FND	9/28/2016	9/28/2017	\$240,000	20%		TO SUPPORT WOS YEAR 3 & HEALTHCARE PATHWAYS
	KING COUNTY COMMUNITY COLLEGES	1KCO	KING CO OUTREACH CRD	7/1/2015	6/30/2017	\$43,000	20%		KC COLLEGES JOINTLY FUND 20-HR/WEEK OUTREACH POSITION
	SBCTC	1M10	17SB JSP-DC	10/17/2016	6/30/2017	\$96,253	0%		PROJECT DEVELOPMENT FOR 9 CLASSES IN LEAN TRAINING WORKSHOP
	SBCTC	1M12	17SB JSP-CS	10/17/2016	6/30/2017	\$90,740	0%		PR DVLPM FOR 6 TRNG CLASSES IN LEADERSHIP, LEAN 6-SIGMA MNGMT LVL
		1N10	SCCD INTNL PRG ADMIN	7/1/2012	6/30/2021	\$114,301	0%		
	HOMESIGHT	1N16	HOMESIGHT 15-16	7/1/2015	12/31/2016	\$72,510	20%		
	BILL&MELINDA GATES FOUNDATION	1N18	B&M GATES-PRED ANALY	9/25/2015	9/30/2016	\$149,500	0%		TO SUPPORT A PROJECT TO INCREASE STUDENTS' COMPLETION RATES
	CITY OF SEATTLE	1N20	COLL-WORKING ADULTS	11/15/2015	12/31/2017	\$122,000	0%		TO ELEVATE THE KNOWLEDGE,SKILLS AND INCOME POTENTIAL OF WRK ADULTS
	JPMORGAN CHASE FOUNDATION	1N23	2ND WF OPPROTUN SYST	11/4/2015	11/3/2016	\$247,000	5%		TO PROVIDE CAREER NAVIGATION TO OPPRT WEEK PARTICIPANTS
	SEATTLE HOUSING AUTHORITY	1N24	SHA NAVIGATOR	7/1/2016	6/30/2017	\$80,000	20%		
	NSF AWARD#1643580	1RET	READY!SET!TRNSF! 2.0	12/1/2016	11/30/2021	\$436,493	0%	47.076	TO SUPPORT TALENTED, LOW-INCOME STS TO PURSUE CAREERS
	NSF AWARD #OCE-1358835	1REU	NSF MARINE RES/STEM	4/1/2014	7/31/2017	\$288,717	30%	47.050	TO HOST AN REU
	SEATTLE COLLEGE FNDTN (CHASE)	1SHA	SEATTLE HOUSING AUTH	9/8/2014	9/30/2016	\$275,000	0%		TO DEVELOP & DELIVER ORIENTATIONS FOR SHA RESIDENTS
<b>TOTAL - DISTRICT</b>						<b>\$2,736,514</b>			
	HECB	201P	HECB PASSPRT INCENTV	11/8/2008	6/30/2017	\$15,000	0%		TO COVER FOR ADMIN COST RELATING TO THE HECB PASSPORT
	SEATTLE CENTRAL COLLEGE	2B21	SAAG	9/20/2016		\$75,000	0%		INCREASED AAG EXPENSES OVER NEXT TWO YEARS
	WA NASA CONSORTIUM THRU UW	2C24	WA NASA CONSORTIUM	3/1/2008	4/30/2017	\$15,000	0%	43.001	WA NASA CONSORTIUM THRU UW SUBCONTRACTS
	DEPARTMENT OF COMMERCE	2C41	DOC GRANT SIEGAL	7/1/2015	6/30/2017	\$380,397	0%		DOC GRANT TO REPAIR OR REPLACE EXISTING BUILDING SYSTEMS
	SCCC FOUNDATION	2C45	BAS PGM CONTR-FNDTN	11/10/2010	11/10/2016	\$2,000	0%		SCCC FOUNDATION CONBTRIBUTION FOR BAS PROGRAM MINI GRANT.
	SCCC FOUNDATION	2C50	DISABILITY SUPPT SVC	4/1/2011	6/30/2017	\$2,375	0%		SCCC FOUNDATION FUNDS FOR DISABILITY SUPPORT SERVICES.
	CENTRAL FOUNDATION	2C59	WRITING CENTER	6/11/2011	6/30/2017	\$1,000	0%		TO SUPPORT THE ESTABLISHMENT OF THE WRITING CENTER.
	SEATTLE CENTRAL COLLEGE	2C73	FINE ARTS PROJECT	4/13/2016	6/30/2017	\$235,000	0%		CABINET APPROVED FINE ARTS PROJECT
	U.S. DEPT OF LABOR	2CTH	2016-2020 TECH HIRE	7/1/2016	6/30/2020	\$3,792,765	8%	17.268	TO CREATE NEW PATH-WAYS FOR COMPETENCY-BASED RECRUITING AND HIRING.
	NORTH SEATTLE COLL VIA SBCTC	2EA2	15SB EARLY ACH OPROR	9/1/2016	6/30/2017	\$0	0%		PROVIDES ASSISTANCE TO EARLY LEARNING STUDENTS WHO QUALIFY AS LOW-INCOME
	SBCTC 131-IDEA-17	2K08	IDEA TECH EXPANSION	8/25/2016	3/15/2018	\$19,680	0%		PURCHASE CHROMEBOOKS, CASES AND HEADSEATS FOR ESL CLASS
	DOE#PO42A150427	2K20	TRIO 2015-2020	9/1/2015	8/31/2020	\$2,333,160	8%	84.042A	SUPP DISADVANTAGED, LOW-INCOME, 1st GENERATION AND STS WITH DISABILITIES
	SEATTLE CENTRAL COLLEGE	2K21	SITE D	4/14/2016	6/30/2017	\$20,000	0%		FUNDS FOR SITE D AT SEATTLE CENTRAL COLLEGE
	131-CE-17 SBCTC	2K31	CORRECTIONAL EDUCATE	7/1/2016	6/30/2017	\$30,000	0%		COORDINATES 2ND CHANCE PELL EXPERIMENT.
SEATTLE HOUSING AUTH #201602	2K53	1617 SHA - SCC	8/10/2016	1/31/2017	\$3,600	20%		TO SUPORTS CURRIC. DEVELOPMENT FOR THE ESL	
PHPDA	2K73	PAC HOSP PRES & DEV	6/1/2016	3/31/2017	\$12,000	4%		FOR EMPLS THAT ARE PROVIDING NAVIG SUPPORT TO CLIENTS & PATIENTS IN THE HC	

SEATTLE CENTRAL	2KMP	CENTRAL MASTER PLAN	1/1/2016	6/30/2017	\$0	0%		ACCOUNT FOR SEATTLE CENTRAL MASTER PLAN
SBCTC 131-FLCE-17	2L04	FLC EXTENDED LEARN	7/1/2016	6/30/2017	\$5,000	0%		THE GRANT SUPPORTS EXTENDED LEARNING FACULTY LEARNING COMMUNITY.
PUGET SOUND EDUC SERVICE DIST	2L25	PROJECT FINISH LINE	7/1/2015	11/30/2016	\$164,711	15%		FOR 2 COMPLETION COACHES T
UNITED WAY - AMERICORPS	2L32	AMERICORPS UNITED WY	10/3/2016	7/30/2017	\$1,500	0%		THE HOUSING PROG TESTS NEW STRATEGIES TO INCR ACCESS TO SNT SUPP SERVICES.
SEIU HEALTHCARE TRAINING FUND	2L43	THE TRAINING FUND	10/1/2015	12/31/2016	\$5,000	0%		CURRICULUM DEVEL IN PARTNERSHIP WITH THE TRAINING FUND AND LITERACY SOURCE
SBCTC	2L71	1617 ABE LDR BLOCK	7/1/2016	6/30/2017	\$4,230	0%	84.002A	THIS GRANT PROVIDES TRAINING AND TRAVEL FUNDS FOR ABE AND ESL FACULTY
UNIVERSITY OF WASHINGTON	2L91	STUART GRANT	1/1/2014	12/31/2016	\$35,083	0%		EXPAND COLLEGE AND CAREER PATHWAYS AND CREATE NETWORK FOR FOSTER YOUTH
SEATTLE PUBLIC SCHOOL DISTRICT	2LCS	LEARNING CENTER SEA	4/1/2016	8/31/2017	\$60,000	0%		OPEN DOORS YOUTH REENGAG PROG PROVIDES EDU OPPOR FOR ELIGIBLE STUDENTS
OFFICE OF INSURANCE COMMISSION	2M00	MEDICARE CED	1/1/2016	12/31/2016	\$3,150	0%		AGREEMENT FOR CONTINUING EDUCATION TO HOLD MEDICARE WORKSHOPS.
SBCTC	2M15	BFET RECYCLE	10/1/2011	9/30/2017	\$0	0%		BFET RE-UTILIZED FUNDS
DOL/ETA AP-27837-15-60-A-53	2M29	2015-16 DOL/ETA AAI	10/1/2015	9/30/2020	\$915,062	10%	17.268	EXPAND AND SUSTAIN APPRENTICESHIPS IN ADVD MANUFACTURING AND MARITIME
CENTRAL FOUNDATION	2M30	MAINSTAY FOUNDATION	5/1/2012	12/30/2016	\$0	0%		HELP PEOPLE WITH DISABILITIES GAIN INDEPENDENCE THROUGH EMPLOYMENT
KING CO DEPT OF ADULT/JUV DET	2M47	1617 KCCF - SCC	7/6/2016	6/30/2017	\$67,993	10%		SUPPORTS CONTINUING ADULT ED PROGRAM IN KING CO CORRECTIONAL FACILITY
SBCTC 131-HS21-17	2M62	ABE - HS TECH GRANT	8/22/2016	1/31/2017	\$18,750	0%	84.002A	PURCHASE CHROMEBOOKS FOR STUDENTS IN A FLIPPED WA STATE HISTORY CLASS
SBCTC 106-BFET-17	2M80	2016-2017 BFET	10/1/2016	9/30/2017	\$360,259	5%	10.561	BFET PROVIDES ACCESS AND SERVICES TO FOOD STAMP RECIPIENTS IN WA STATE
SBCTC	2M81	1617 WF-ADMIN	7/1/2016	6/30/2017	\$24,960	5%	93.558	WA STATE WELFARE REFORM PROGRAM THAT SUPPORTS LOW-INCOME STUDENTS
SBCTC	2M82	1617 WF-LIFE SKILLS	7/1/2016	6/30/2017	\$3,375	5%	93.558	WA STATE WELFARE REFORM PROGRAM THAT SUPPORTS LOW-INCOME STUDENTS
SBCTC	2M83	1617 WF-BASIC SKILLS	7/1/2016	6/30/2017	\$14,117	5%	93.558	WA STATE WELFARE REFORM PROGRAM THAT SUPPORTS LOW-INCOME STUDENTS
SEATTLE CENTRAL COLLEGE	2N14	IEP INSTL SUPPORT	7/1/2014	6/30/2017	\$0	0%		TO SUPPORT LOCAL INSTITUTIONAL EXPENDITURES INCLUDING SALARIES
JPMORGAN CHASE FOUNDATION	2N23	2ND WF OPPORTUN SYST	11/4/2015	11/3/2016	\$0	0%		WORKFORCE PROGRAM TO PROVIDE CAREER NAVIGATION TO OPPOR WEEK STUDENTS
WOMENS FUNDING ALLIANCE	2N37	WFA THRIVE GRANT	7/1/2016	6/30/2017	\$30,000	0%		THE THRIVE INITIATIVE PROVIDES CHILDCARE FUNDS TO WOMEN IN STEM CLASSES
SEATTLE CENTRAL COLLEGE	2N41	WORKFIRST PERFORM	7/1/2012	6/30/2017	\$0	0%		WORKFIRST PERFORMANCE ACCOUNT
KING COUNTY	2N51	1617 MRJC - SCC	7/6/2016	6/30/2017	\$30,517	10%		PROVIDE ABE INSTRUCTORS FOR FY1617 AT THE REGIONAL JUSTICE CENTER
UNIVERSITY OF WASHINGTON	2N59	SUBCONTRACT - CPREE	8/1/2014	2/28/2017	\$200,000	10%		CPREE HELPS PREPARE ENGINEERING STUDENTS FOR PROFESSIONAL EMPLOYMENT
SEATTLE CENTRAL COLLEGE	2N74	FINE ARTS SECURITY	2/8/2016	2/7/2017	\$160,000	0%		SUPPORT SECURITY IMPROVEMENTS IN FINE ARTS BUILDING
DEPT. OF COMMERCE	2PAC	PACIFIC TOWER	8/14/2015	6/30/2020	\$0	0%		LEASE AGREEMENT WITH DEPARTMENT OF COMMERCE FOR PACIFIC TOWER.
NSF AWARD #1643580	2RET	READYSETTRANSF! 2.0	12/1/2016	11/30/2021	\$300,281	40%	47.076	PRTNRSHP WITH N, S,C TO HELP LOW-INC STNTS PURSUE CAREERS IN ASTR,BIOL,CHEM
NSF AWARD #1643580	2RPS	RST PARTICIPANT SPPT	12/1/2016	11/30/2021	\$1,220,800	0%	47.076	PARTICIPANT SUPPORT ACCOUNT FOR RST 2.0
NSF#0969603	2RST	NSF READY-SET-TRANSF	8/1/2010	6/30/2017	\$689,494	20%	47.076	\$2.0 MLN OVER 5 YEARS TO HELP STEM STNTS TRANSFER TO 4-YEAR INSTITUTIONS
SEATTLE CENTRAL COLLEGE	2T13	CAPITAL PLANNING	5/11/2016	6/30/2017	\$100,000	0%		FUND EXPENDITURES THAT OCCUR IN THE PLANNING OF CAPITAL PROJECTS
SBCTC #131-PLB-17	2T39	1617 PERKINS BLOCK	11/7/2016	6/30/2017	\$16,000	0%	84.048	SUPPL STATE FUNDING TO SUPPORT STNTS IN CAREER AND TECHNICAL PROGRAMS
SBCTC	2T70	17SB PRK-PROF & TECH	7/1/2016	6/30/2017	\$32,478	5%	84.048	TO SUPPLEMENT STATE FUNDING OF ELIGIBLE STS & QUALIFYING CAREER AND TECH PR
SBCTC	2T71	17SB PRK-STAFF & ADM	7/1/2016	6/30/2017	\$9,560	5%	84.048	TO SUPPLEMENT STATE FUNDING OF ELIGIBLE STS& QUALIFYING CAREER AND TECHPR
SBCTC	2T72	17SB PRK-ADVISING	7/1/2016	6/30/2017	\$98,931	5%	84.048	TO SUPPLEMENT STATE FUNDING OF ELIGIBLE STS & QUALIFYING CAREER AND TECHPR
SBCTC	2T73	17SB PRK-SPEC POP	7/1/2016	6/30/2017	\$51,364	5%	84.048	TO SUPPLEMENT STATE FUNDING OF ELIGIBLE STS & QUALIFYING CAREER AND TECHPR

SBCTC	2T74	17SB PRK-NON TRADL	7/1/2016	6/30/2017	\$12,500	5%	84.048	TO SUPPLEMENT STATE FUNDING OF ELIGIBLE STS & QUALIFYING CAREER AND TECHPR
SBCTC	2T75	17SB PRK-ONE STOP	7/1/2016	6/30/2017	\$3,709	5%	84.048	TO SUPPLEMENT STATE FUNDING OF ELIGIBLE STS & QUALIFYING CAREER AND TECHPR
SEATTLE CENTRAL COLLEGE	2T86	PAC MED X OP COSTS	7/1/2015	6/30/2017	\$30,000	0%		EXCESS OPERATING COSTS FOR PACIFIC TOWER
DEPARTMENT OF COMMERCE/GATES UNIVERSITY OF WASHINGTON	2T87	PACIFIC TOWER GRANT	2/11/2015	3/31/2017	\$380,000	8%		PROVIDE GRANT FUNDS THROUGH THE BILL & MELINDA GATES FND TO FUND CURDEVEL
SBCTC	2T89	SUBCONTRACT - LSAMP	9/1/2014	8/31/2017	\$29,054	0%	47.076	THE AIM IS TO INCREASE THE ## OF UNDERREPRESENTED COMMUNITY STS
SBCTC	2WBL	WFBL-WORKSTUDY	7/1/2016	6/30/2017	\$29,331	5%	93.558	INCREASE TUITION ASSISTANCE FOR WORKING, PART-TIME STUDENTS
SBCTC	2WFT	WFFA-TUIT/BOOKS/FEES	7/1/2016	6/30/2017	\$120,865	5%	93.558	WORK-STUDY PROGRAM FOR WF STS TO ENABLE THEM TO FULFILL THE DSHS WORK
SEATTLE PUBLIC SCHOOLS	2WYR	14 YOUTH REENGAGEMENT	12/9/2014	8/30/2017	\$0	0%		REENGAGE YOUTH IN DANGER OF NOT COMPLETING K-12 SYSTEM
<b>TOTAL - CENTRAL</b>					<b>\$12,165,051</b>			
BAINUM FAMILY FOUNDATION	3BFD	BAINUM FAM FNDATN	1/1/2017	12/31/2017	\$47,619	0%		NO INDIRECT. WAIVER FORM IS ON FILE.
SBCTC/DEPT OF ED	3BS2	17SB BEDA SPECL PROJ	11/5/2016	6/30/2017	\$7,400	0%	84.002A	TO DEV EMPL. SKILS TRING & MATERIALS THAT INCORP THE AMERINSTITUTE 4 RSRCH
SBCTC	3BSP	1516 BEDA SPEC PROJ	3/9/2016	7/31/2016	\$3,600	0%	NA	
NATIONAL SCIENCE FOUNDATION	3C23	NSF1204279 NANO2 ICR	9/1/2012	8/31/2016	\$2,299,509	40%	47.076	TO PROMOTE AWARENESS OF THE PRINCIPLES OF NANOSCIENCE
SBCTC	3EA4	1617 EARLY ACHIEVERS	7/1/2016	6/30/2017	\$249,000	0%		
132-FLCA-17	3FLC	13SB FLC-WILLIAMS	7/1/2016	6/30/2017	\$3,994	0%		
PUGET SOUND EDU SERVICE DIST	3FNL	1517 FINISH LINE	7/1/2015	6/30/2017	\$222,570	0%		NO INDIRECT
DSHS	3L67	LEP PATHWAY ESL 1617	7/1/2016	6/30/2017	\$34,694	0%		
SBCTC	3M1A	2016BFET 100%TUITION	10/1/2009	9/30/2016	\$0	5%	10.561	INDIRECT ALLOWED IS 5% of Salaries
SBCTC	3M32	16SB BFET	10/1/2015	9/30/2016	\$525,580	0%	10.561	
SBCTC 132-BFET-17	3M80	17SB BFET	10/1/2016	9/30/2017	\$571,626	0%	10.561	PROJ#1-REPLICATES SCHOOL-TO-CAREER SUMMER A CADEMY
SBCTC#132-WFDA-17	3M81	16-17 WORKFIRST	7/1/2016	6/30/2017	\$167,906	4%	93.558	INDIRECT 4% of SALARIES, limited to \$3000 total.
NSC EDUCATION FUND	3MG7	EDFUND MINIGRNT 1517	7/1/2015	12/31/2017	\$20,000	0%		NSC EDUCATION FUND MINI GRANTS 1517 BIENNIUM; ZERO INDIRECT COST
JPMORGAN CHASE FOUNDATION	3N23	2ND WF OPPORTUN SYST	11/4/2015	11/3/2016	\$0	0%		TO PROVIDE CAREER NAVIGATION
GILDER LEHRMAN INSTITUTE	3NEH	16NEH CREATEDEQUAL	9/1/2013	8/31/2016	\$1,200	0%		FOR PARTICIPATION IN THE CREATED EQUAL: STRUGGLE PROJECT.
NATIONAL SCIENCE FOUNDATION	3OSP	NSF ONSIGHT SCHOLARS	8/1/2010	7/31/2016	\$360,000	0%	47.076	\$1.2MIL OVER 5-YEARS FOR STUDENT SUP. INFRASTRUCTURE, PR MGMT & SCHOL.
DEPT OF ED - SBCTC	3PL2	17SB PERKINS LD BLK	11/4/2016	6/30/2017	\$16,000	0%	84.048	NO INDIRECT.
SBCTC	3PNT	PERKINS 1617 NONTRAD	7/28/2016	6/30/2017	\$5,000	0%		
NSF AWARD#1643580	3RET	NSF RST2.0 ADMIN	12/1/2016	11/30/2021	\$300,281	40%	47.076	INDIRECT: 40% OF OBJ A
NSF AWARD#1643580	3RPS	NSF RST2.0 PRTC SPRT	12/1/2016	11/30/2021	\$1,220,800	0%	47.076	NO INDIRECT. \$999000 SCHOLARSHIP, \$221800 PERSONNEL AND OTHER EXPENSES.
DSHS	3RS1	16 SB RISE	12/1/2015	9/30/2016	\$200,624	0%	93.249	
DSHS	3RS2	17SB RISE	10/1/2016	9/30/2017	\$312,596	5%	10.596	SECOND YEAR OF SBCTC RISE GRANT, A SUBPROGRAM OF BFET.
NATIONAL SCIENCE FOUNDATION	3RSE	NSF1432018 RISE	8/15/2014	7/31/2017	\$594,774	30%	47.076	TO CREATE A MODEL FOR INSTITUT IONALIZING INTERDISCIPLINARY & RSRCH
NATIONAL SCIENCE FOUNDATION	3RST	NSF READY-SET-TRANSF	8/1/2010	7/31/2017	\$783,478	20%	47.076	\$2MIL OVER 5-YEARS TO INCREASE STEM STS INTO SUCCESSFULLY TRANSF TO 4-YEARS
ED FUND	3SAF	HS COMPL-SEA EDU AXS	10/1/2015	9/30/2016	\$22,500	0%		
VARIES	3TCT	CE CONTRACT TRAINING	7/1/2016		\$0	15%		PR. IS CCT UNDER NSC CE IN COORDINATION WITH SCD OFFICE OF CCT

EVERETT COMMUNITY COLLEGE SBCTC	3THM	TECHHIRE MECHAWA DOL	7/1/2016	6/30/2020	\$739,579	40%	17.268	INDIRECT is 40% of SALARIES, OBJ A ONLY.
	3V20	1617 PERKINS	7/1/2015	6/30/2017	\$156,118	5%	84.048	Indirect is 5% of salaries and wages
WORKFORCE DEV OF KING CO.	3WDP	WDC HPOC 15/626-HWF	4/1/2016	9/29/2016	\$69,150	20%	93.093	INDIRECT IS 20% of ALL COSTS
<b>TOTAL - NORTH</b>					<b>\$8,935,598</b>			
DEPARTMENT OF CORRECTION PSES/D/BILL&MELINDA FND	4C15	DOC MONROE SKILL WOR	4/1/2016	9/30/2016	\$47,142	0%		INACTIVATED 12-1-06 FINALLY GL CLEARED AND ACCOUNT ANACTIVATED ON 8-27-2007.
	4C27	PROJECT FINISH LINE	1/2/2015	6/30/2017	\$364,252	0%		TO PROVIDE COMPLETION COACHING SERVS & ;
COUNCIL FOR ADULT & EXP LRNING	4C28	17/18CAEL PILOTPROJ	1/31/2017	3/31/2018	\$15,000	0%		SECOND YEAR OF A 5-YEAR TALENT SEARCH PROGRAM GRANT AWARD -----
UNITED WAY OF KING COUNTY SBCTC	4C37	FDN UNTDWWYKRECONNYT	2/1/2017	6/30/2017	\$40,000	0%		
	4C46	17SB CORR ED GRANT	3/7/2017	6/30/2017	\$80,000	5%		FIRST STEP PROJECT FUNDED BY TANF FUNDS -----
DSHS #3000LC-65	4C51	1617 DSHS ORIA	7/1/2016	6/30/2017	\$200,038	20%		
US DEPT OF EDUC	4C56	17/21TALENTSRCH	9/1/2016	8/31/2021	\$1,353,600	8%	84.044A	
SBCTC \$500,000 OVER 5 YEARS	4C58	SB17 COLLEGE SPARK	7/18/2016	6/30/2021	\$500,000	0%		GUIDED PATHWAY IMPLEMENTAION GRANT
US DEPT OF EDUC	4C88	1 OF 5 TALENT SEARCH	9/1/2011	8/31/2016	\$1,275,364	8%	84.044A	TOASSISTS INDIVIDUALS FROM DISADVANTAGED BACKGROUNDS
133-JSP-17QT	4C89	16/17SBJOBSKILLS17QT	8/1/2016	6/30/2017	\$92,000	0%		
133-JSP-17TC 2015-17 JOB SKILL	4C92	1617SB JOBSKLS17TC	10/15/2016	6/30/2017	\$60,000	0%		
133 JSP 17GW	4K07	1617SB 133JSP17GW	8/3/2016	6/30/2017	\$90,500	0%		PROFILE ONE ENTRY-LEVEL JOB IDENTIFIED BY KAISER ALUMINUM
SBCTC 133-PLB-17	4K58	1617SB PERKINS LDRSH	11/7/2016	6/30/2017	\$16,000	0%		
HIGHLINE SCHOL DIT# 401	4K64	11-15 CAREER LINK	9/1/2011	8/31/2016	\$652,516	5%		TO PROVIDE EDUC OPPTY TO INDIVIDUALS WHO ARE AT LEAST AGE 16 AND UNDER 21
CENTRALIA COLLEGE	4K71	1 OF 4 DOL WISE	10/1/2014	9/30/2018	\$687,664	9%	17.282	ICOST charged from Salaries, Benefits, Supplies & ; Travel. 9.3% of
SEATTLE SCHOOL DIST #1	4K76	1617 AUTOCOLL REPR	9/1/2016	6/30/2017	\$49,909	8%		
133-JSP-17FI	4K82	16/17SB JOBSKLS 17FI	11/1/2016	6/30/2017	\$56,200	0%		PROVIDE FUNDING FOR THE SUMMER INSTITUTE FOR FACULTY AND STAFF -----
US DEPT OF EDUCATION	4L01	2015-20 SSS SUPPLMNT	9/1/2015	8/31/2020	\$150,000	0%	84.042A	SUPPLEMENTAL SSS FED GRANT TO 161-4L46
KING COUNTY C#TBD AMNDMT#10	4L29	16 THE LEARNING CNTR	1/1/2016	12/31/2016	\$192,528	7%		DPTMT OF ADULT & ; JUVENILE DETENTION COMMUNITY CORRECTIONS DIVISION
USDOE	4L64	2015-20 TRIO SSS	9/1/2015	8/31/2020	\$1,326,905	8%	84.042A	INDIRECT EXCLUDE OBJ. NZ
SBCTC	4L65	1617SB RISE	10/1/2016	9/30/2017	\$602,563	5%	10.596	INDIRECT @ 5%FROM SALARIES
YUNNAN COLLEGE OF BUSINESS MGM 106-133-ACC-17	4L70	17/23 ANPLICEXAM YUN	1/31/2017	1/31/2023	\$500,000	0%		NO ICR AUTHORIZED BY SBCTC. STIPENDS FOR PT FACULTY.
	4L71	1617SB MISC GIBBONS	1/1/2017	6/30/2017	\$1,000	0%		PRE-EMPLMT FOR COMMERCIAL TRUCK DRIVING
KANAGAWA INSTITUTE OF TECHNOLO	4L78	CIE KAITTKOYOEEXPINTL	2/15/2017	3/13/2017	\$16,000	0%		
133-JSP-17SN	4L89	1617 JSP 133 17SNBL	10/1/2016	6/30/2017	\$63,100	0%		
COUNCIL FOR ADLT & EXPR LRNG	4L93	16/17CAEL VET STEMEC	12/22/2016	12/31/2017	\$5,000	0%		
OFFICE OF INSURANCE COMMISSION	4M00	MEDICARECED	1/1/2016	12/31/2016	\$3,150	0%		\$1050/qtr for south, north & ; central=\$3,150x4=\$12,600
133-BFET-17	4M10	1617SB BFET	10/1/2016	9/30/2017	\$1,464,690	0%		INDIRECT: WILL BE BILLED TO DSHS (BASED ON AGREED CALCULATION).
YOUTH CARE	4M12	1617 YTHCRECONSTRDR	1/1/2017	12/31/2017	\$52,000	0%		SOUTH SHALL PROVIDE EDUCATIONAL & ;
SEATTLE HOUSING AUTHORITY SBCTC	4M19	SHA/SEA HOUSING AUTH	6/26/2016	8/15/2016	\$1,000	27%		SUMMER YOUTH EPLMNT PROGRAM IN NHFOR ONE YOUTH DURING SUMMER
	4M1B	16SB BFET100%TUITION	10/1/2015	9/30/2016	\$225,000	0%	10.561	100% TUITION

USDOL/ETA FAIN:AP27837-1560A53	4M24	2015-20 DOL/ETA AAI	10/1/2015	9/30/2020	\$4,810,008	20%	17.268	AAI:Partnership for Advanced Technology in Manufacturing & Marine
	4M29	2015-20DOL/SUB-AWARD	10/1/2015	9/30/2020	\$0	0%	17.268	SUB-RECIPIENTS:EDMONDS COLLEGE,ANEW,CNTR OF EXCELLENCE 4 AEROSPACE ,ETC
SBCTC	4M32	1516 SB BFET	10/1/2015	9/30/2016	\$1,556,750	0%	10.561	BFET GRANT TO SUPPORT FOOD STAMP ELIGIBLE STUDENTS
WDC#15/232-NEG	4M60	WDC-KC	2/15/2016	12/31/2016	\$180,758	10%	17.277	SSCC WILL REDESIGN THE NURSING ASST-C CURRICULUM
NSF	4M62	1 OF 4 NSF	7/1/2014	7/31/2017	\$862,080	10%	47.076	CONTINUATION OF SMALL BUSINESS DEVELOPMENT GRANTS FROM WSU
DCHS KING COUNTY	4M64	BRIDGE TO PROSPERITY	3/1/2015	12/31/2016	\$160,000	8%	17.270	
CITY OF SEATTLE/FLEETS DPRTM	4M66	SEA FLEETS APPRENT	10/1/2013	6/30/2019	\$44,000	20%		
NSF	4M67	NSF PARTICIPANTS	8/1/2014	7/31/2017	\$0	0%	47.076	-----
SEATTLE PUBLIC LIBRARY	4M77	SP LIBRARY WORKSHOP	7/1/2009	12/31/2016	\$117,300	15%		AGREEMENT RESULTS IN RESUME & INTERVIEW SKILLS WORKSHOPS OFFERED AT SP
SBCTC	4M80	1617SB WF INTERNALCN	7/1/2016	6/30/2017	\$0	0%		
SBCTC#	4M81	1617SB WF LIFESKILLS	7/1/2016	6/30/2017	\$0	0%		
	4M82	1617SB WFBASIC SKILL	7/1/2016	6/30/2017	\$0	5%	93.558	W FORCE FIRST POST EMPLOYMENT SERVICES PIECE OF GRANT APPLICATION SSCC
SBCTC	4M83	1617SB WF JOBSKILLS	7/1/2016	6/30/2017	\$0	5%	93.558	OTHER BASIC AND/OR JOB SKILLS TRAINING. TM@12/11/2006.
	4M84	1617SB WF GED	7/1/2016	6/30/2017	\$0	0%		
	4M85	1617SB WF ADMIN	7/1/2016	8/31/2017	\$0	0%		TRAIN EARLY CHILDHOOD EDUCATORS
DOE#P047A120679	4M90	1217 UPWR BND1-1/5	9/1/2012	8/31/2017	\$1,485,810	8%	84.047A	8% from salaries
DOE#P047A120693	4M94	1217 UPWR BND2-1/5	9/1/2012	8/31/2017	\$1,236,925	8%	84.047A	8% from salaries
LABOR CENTER FOUNDATION	4N21	LABOR CTR FNDTN REIM	1/1/2012	12/31/2016	\$211,000	3%		HAZARDOUS MATERIALS TRAINING WORKSHOP.
JPMORGAN CHASE FOUNDATION	4N23	2ND WF OPPORTUN SYST	11/4/2015	11/3/2016	\$0	0%		TO PROVIDE CAREER NAVIGATION TO OPPORTUNITY WEEK PARTICIPANTS
WDC	4N29	WDC PACMTN	10/1/2015	6/30/2017	\$135,152	10%	17.277	AIRFRAME & POWERPLANT SEMINAR-SHORT TERM TRAINING CERTIFICATE
SOUTH SEATTLE COLLEGE FOUNDATN	4N60	1617 FDN BIONRG SYS	8/16/2016	12/31/2016	\$15,000	10%		CONTRACT VOCATIONAL TRAINING COURSES FOR CITY LIGHT STAFF
USDOE	4N83	16/21TRIO EDOPPCTR	9/1/2016	8/31/2021	\$235,995	0%	84.066A	
AACC-LUMINA'S FOUNDATION	4N85	AACC-THE RIGHTSIGNAL	4/1/2015	9/30/2017	\$60,000	10%		TO DEMONSTRATE A NEW CREDENTIALING MODEL
YAKIMA VALLEY COLLEGE	4N88	1518 NSF ATE PNWEC	8/31/2015	7/31/2016	\$151,697	40%	47.076	3-YEAR AWARD: 1YR-\$57,080; 2YR-\$51,378;3YR-\$43239
FAR EAST UNIVERSITY	4N92	FAR EAST U GES	1/23/2017	2/18/2017	\$21,048	0%		CONDUCT 8 WORKSHOPS FOR METRO TRANSIT EMPLOYEES.
NSF AWAWRD#1643580	4RET	READYISETITRNSF12.0	12/1/2016	11/30/2021	\$339,543	24%	47.076	
NSF AWARD#1643580	4RPS	16/21NSF RDYST PARTI	12/1/2016	11/30/2021	\$1,190,448	0%	47.076	
NSF#0969609	4RST	NSF READY-SET-TRANSF	8/1/2010	7/31/2016	\$1,529,989	20%	47.076	\$2.0MIL OVER 5-YEARS TO INCR STEM STUDENTS INTO SUCCESSFULLY TRNSFTO 4-YEARS
EVERETT COMMUNITY COLLEGE	4THM	16/20TECHIRE MECHAWA	6/1/2016	5/31/2020	\$186,594	4%	17.268	
SBCTC	4V20	1617SB PERKINS	7/1/2016	6/30/2017	\$0	0%	84.243	TO FACILITATE ACCESS TO BEST PRACTICES LEARNING THEORRIES &
DOE#P382B110009	4Z50	FAANAPISI	1/11/2011	9/30/2016	\$2,177,821	0%	84.382B	TO ASIAN AMERICANS AND NATIVE AMERICAN PACIFIC ISLANDER
<b>TOTAL - SOUTH</b>					<b>\$26,891,039</b>			
WORKFORCE DEVELOPMENT COUNCIL	5C20	HEALTH WORKFORCE SVI	5/1/2016	9/29/2016	\$59,935	40%	93.093	HEALTH WF FOR THE FUTURE GRANT IS DESIGNED TO ENHANCE EDU& EMPLOUTCOMES
SEA HOUSING AUTHORITY#814199	5C57	SEAHOUSING AUTHORITY	12/14/2015	9/30/2016	\$100,000	20%	14.881	PRE-APPRENTICESHIP IN CONSTRUCTION & TRADES TRAINING COHORT
WA STATE DEPT OF TRANSPORT	5K67	SVI PASS GRANT	4/20/2016	5/31/2017	\$33,000	0%		PRE-APPRENTICESHIP AND SUPPORTIVE SERVICES (PASS) PROGRAM.

SOUND TRANSIT	5L11	RAPID PACT	1/1/2014	12/31/2016	\$125,000	5%		RESOURCES FOR INDIVIDUALS INTERESTED IN A CAREER IN THE BLDG &
SBCTC	5L71	1617 ABE LDR BLOCK	7/1/2016	6/30/2017	\$3,739	0%	84.002A	THIS GRANT PROVIDES TRAINING AND TRAVEL FUNDS FOR ABE AND ESL FACULTY
WDC SNOHOMISH COUNTY	5LOP	LADDERS OPPORTUNITY	9/25/2015	8/31/2017	\$226,888	40%	20.514	SVI PACT PREP UNDERREPRESENTED POPUL FOR ENTRY LEVEL CONSTRUCTION JOBS
SBCTC	5M20	SVI BFET RECYCLE	10/1/2016	9/30/2017	\$0	0%		SVI BFET RECYCLE FUNDS
SBCTC 134-BFET-17	5M80	2016-2017 BFET SVI	10/1/2016	9/30/2017	\$116,549	5%	10.561	BFET PROGRAM PROVIDES ACCESS AND SERVICES TO FOOD STAMP RECIPIENTS IN WA
SBCTC	5M81	1617 WF-ADMIN	7/1/2016	6/30/2017	\$0	5%	93.558	WA STATE WELFARE REFORM PROGRAM THAT SUPPORTS LOW-INCOME STUDENTS
SBCTC	5M82	1617 WF-LIFE SKILLS	7/1/2016	6/30/2017	\$2,250	5%	93.558	WELFARE REFORM THAT HELPS LOW-INCOME FAMILIES BECOME SELF-SUFFICIENT.
SBCTC	5M83	1617 WF-BASIC SKILLS	7/1/2016	6/30/2017	\$17,564	5%	93.558	WELFARE REFORM THAT HELPS LOW-INCOME FAMILIES BECOME SELF-SUFFICIENT.
SBCTC	5T70	17SB PERKINS	7/1/2016	6/30/2017	\$58,159	5%	84.048	TO SUPPLEMENT STATE FUNDING IN SUPPORT OF ELIGIBLE STUDENTS
SBCTC	5WBL	SVI WORK-BASED LRNG	7/1/2016	6/30/2017	\$19,554	5%	93.558	INCREASE TUITION ASSISTANCE FOR WORKING, PART-TIME STUDENTS
SBCTC	5WFT	WFFA-TUIT-BOOKS-FEES	7/1/2016	6/30/2017	\$187,117	5%	93.558	FOR WORKFIRST STUDENTS TO ENABLE THEM TO FULFILL THE DSHS WORK REQ
INTERAGENCY ACADEMY	5WYR	YOUTH REENGAGEMENT	12/9/2014	8/30/2017	\$0	0%		REENGAGE YOUTH IN DANGER OF NOT COMPLETING K-12 SYSTEM W/OUT A HS DIPLOMA.
<b>TOTAL - SVI</b>					<b>\$949,755</b>			
<b>TOTAL - All Active Grants</b>					<b>\$51,677,957</b>			



## Capital Projects Report Funding Report as of 3/31/17

Prog-Org	FY Budget	YTD Expense	Balance	% Spent
CENTRAL	\$ 14,021,853	\$ 9,987,446	\$ 3,981,503	71%
NORTH	\$ 3,147,186	\$ 2,802,747	\$ 325,091	89%
SOUTH	\$ 26,313,865	\$ 13,232,594	\$ 12,811,362	50%
SVI	\$ 556,095	\$ 501,095	\$ 55,000	90%
<b>Total SCD</b>	<b>\$ 44,038,999</b>	<b>\$ 26,523,882</b>	<b>\$ 17,172,956</b>	<b>60%</b>

March Month End Balance

Fund Appr	Prog-Org	SB Proj		For Info. Only	Biennium	Artwork	FY 2016-17	FY 2016-17	Net Allocation	Percent		
				Beginning							Appr/Reappr	Deduct
				Appr/Allocation								
<b>SEATTLE CENTRAL COLLEGE</b>												
<b>2015-17 Appropriation</b>												
060	T72	992-2M2F	M021	Preventative Facility Maintenance and Bldg	\$ 1,190,300.00	\$ 1,190,300	\$ -	\$ 595,150	\$ 595,150	\$ -	\$ -	100.0%
060	T00	901-2M5A	M052	Emergency Repairs & Improvements (RMI)	\$ 711,705.00	\$ 711,705	\$ -	\$ 573,623	\$ 349,374	\$ 42,874	\$ 181,375	60.9%
060	T01	901-2M3C	M103	Facility Repair - District office Bldg Roof	\$ 637,000.00	\$ 637,000	\$ -	\$ 634,218	\$ 634,218	\$ -	\$ -	100.0%
060	T01	901-2M4C	M104	Facility Repair - Marine Tech Bldg Roof	\$ 198,000.00	\$ 198,000	\$ -	\$ 194,361	\$ 197,361	\$ -	\$ (3,000)	101.5%
060	T02	902-2M2B	M204	Brdwy Phase II - Patio surface, draings, flashg & guardrail	\$ 133,000.00	\$ 133,000	\$ -	\$ 133,000	\$ 81,013	\$ -	\$ 51,987	60.9%
060	T02	901-2M2D	M205	Facility Repair - Replace Fire alarm control panel prfm hall	\$ 65,000.00	\$ 65,000	\$ -	\$ 63,700	\$ 63,700	\$ -	\$ -	100.0%
060	T02	902-2M6B	M206	Facility Repair - Remove loose materials & apply sealer prfm hall	\$ 188,000.00	\$ 188,000	\$ -	\$ 175,817	\$ 175,817	\$ -	\$ -	100.0%
060	T02	901-2M8D	M208	Facility Repair - Replace emergency generator panel brdwy phs II	\$ 25,000.00	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	0.0%
060	T02	901-2M9D	M209	Facility Repair - Replace main electrical dist switchgear brdwy phs II	\$ 178,000.00	\$ 178,000	\$ -	\$ 178,000	\$ -	\$ -	\$ 178,000	0.0%
060	T02	901-2M1D	M210	Facility Repair - Replace ACCU unit3 Brdwy campus Fine Arts	\$ 31,000.00	\$ 31,000	\$ -	\$ 31,000	\$ 31,000	\$ -	\$ -	100.0%
060	T02	902-2M4B	M211	Int'l Std Ctr - Tuck-point, seal interior & exterior stabilize structure	\$ 222,000.00	\$ 222,000	\$ -	\$ 222,000	\$ -	\$ -	\$ 222,000	0.0%
060	T02	901-2M2C	M212	Facility Repair - NW corner below bldg main entry MAC	\$ 46,000.00	\$ 46,000	\$ -	\$ 45,000	\$ 18	\$ -	\$ 44,982	0.0%
057	T34	903-2M3B	M322	Brdwy Edsn Bldg Lecture Hall and Restroom Renovations	\$ 1,078,000.00	\$ 1,078,000	\$ -	\$ 972,556	\$ 688,882	\$ 6,761	\$ 276,913	70.8%
060	T00	903-2M8A	M381	Abate Lead paint - Siegal window replacement	\$ 371,228.00	\$ 371,228	\$ -	\$ 371,228	\$ 371,228	\$ -	\$ -	100.0%
147	R10	903-2M8B	M388	Siegal Center window replacement	\$ 281,455.00	\$ 281,455	\$ -	\$ 255,780	\$ 65,071	\$ 392	\$ 190,317	25.4%
147	R10	903-2M9B	M400	SMA Security System & Card Reader	\$ 214,724.00	\$ 214,724	\$ -	\$ 214,724	\$ (35,276)	\$ -	\$ 250,000	-16.4%
147	R10	903-2M5D	M425	Atrium Universal accessibility	\$ 255,463.00	\$ 255,463	\$ -	\$ 213,184	\$ 213,185	\$ -	\$ (1)	100.0%
147	R10	902-2M6D	M426	IEP Office Renovation Rm 1128	\$ 600,000.00	\$ 600,000	\$ -	\$ 598,500	\$ 422,622	\$ 610	\$ 175,268	70.6%
570	570	265-2M3D	M430	SCIE Office Renovation Rm 1124	\$ 400,000.00	\$ 400,000	\$ -	\$ 368,380	\$ 368,380	\$ -	\$ -	100.0%
147	R10	902-2M4D	M431	SCIE Office Renovation Rm 1124	\$ 400,000.00	\$ 400,000	\$ -	\$ 400,000	\$ 274,447	\$ 1	\$ 125,553	68.6%
060	T02	901-2M7D	M446	Facility Repair - Replace failed windows in district office	\$ 550,000.00	\$ 550,000	\$ -	\$ 550,000	\$ 533,348	\$ -	\$ 16,652	97.0%
147	R10	903-2M4A	M459	North Plaza demolition and site restoration	\$ 729,000.00	\$ 729,000	\$ -	\$ 729,000	\$ 47,261	\$ -	\$ 681,739	6.5%
147	R10	903-2MC1	M502	Siegal Center energy upgrades (DOC Grant)	\$ 380,397.00	\$ 380,397	\$ -	\$ 380,397	\$ -	\$ -	\$ 380,397	0.0%
147	R10	901-2MC2	M517	Fine Arts AC condensing unit replacement (DOC Grant)	\$ 68,980.00	\$ 68,980	\$ -	\$ 68,980	\$ -	\$ -	\$ 68,980	0.0%
147	R10	901-2MC3	M518	Seattle Maritime Tech Roof repair (DOC Grant)	\$ 37,830.00	\$ 37,830	\$ -	\$ 37,830	\$ -	\$ -	\$ 37,830	0.0%
147	R10	901-2MC4	M519	MAC Pool demo and redevelopment	\$ 400,000.00	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	0.0%
147	R10	902-2MC5	M527	Basic Studies Transition Center Renovation	\$ 110,000.00	\$ 110,000	\$ -	\$ 110,000	\$ -	\$ -	\$ 110,000	0.0%
060	T01	901-2M1C	M102	Facility Repair - Brdwy phs II Bldg Roof	\$ 36,000.00	\$ 36,000	\$ -	\$ 36,000	\$ 1,623	\$ -	\$ 34,378	4.5%
060	T00	903-2MC6	M533	Hazmat N Plaza Demo	\$ 79,000.00	\$ 79,000	\$ -	\$ 79,000	\$ -	\$ -	\$ 79,000	0.0%
<b>Subtotal 1517</b>					<b>\$ 9,617,082.00</b>	<b>\$ 9,617,082</b>	<b>\$ -</b>	<b>\$ 8,656,428</b>	<b>\$ 5,078,421</b>	<b>\$ 50,637</b>	<b>\$ 3,527,370</b>	<b>58.7%</b>

**2013-15 Appropriation**

057	S04	904-2L20	L320	Seattle Maritime Academy	\$	15,491,000.00	\$	13,237,875	\$	(60,990)	\$	2,983,078	\$	2,661,391	\$	2,136	\$	319,550	89.2%
147	R10	904-2L79	L469	Seattle Maritime Academy Local	\$	2,200,000.00	\$	2,200,000	\$	-	\$	2,200,000	\$	2,065,287	\$	131	\$	134,582	93.9%
<b>Subtotal 1315</b>					<b>\$</b>	<b>17,691,000.00</b>	<b>\$</b>	<b>15,437,875</b>	<b>\$</b>	<b>(60,990)</b>	<b>\$</b>	<b>5,183,078</b>	<b>\$</b>	<b>4,726,678</b>	<b>\$</b>	<b>2,267</b>	<b>\$</b>	<b>454,133</b>	<b>91.2%</b>

**2011-13 Appropriation**

147	R10	902-2F45	K445	B'way Phase I & II IEP Renovation	\$	3,000,000.00	\$	326,049	\$	-	\$	179,150	\$	179,150	\$	-	\$	-	100.0%
<b>Subtotal 1113</b>					<b>\$</b>	<b>3,000,000.00</b>	<b>\$</b>	<b>326,049</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>179,150</b>	<b>\$</b>	<b>179,150</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>100.0%</b>

**2009-11 Appropriation**

147	R10	900-2F9N	AF9N	Master Plan for Tunnel Easements	\$	173,315.00	\$	173,315	\$	-	\$	3,197	\$	3,197	\$	-	\$	0	100.0%
<b>Subtotal 0911</b>					<b>\$</b>	<b>173,315.00</b>	<b>\$</b>	<b>173,315</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>3,197</b>	<b>\$</b>	<b>3,197</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>0</b>	<b>100.0%</b>

**TOTAL CENTRAL**

<b>\$</b>	<b>30,481,397.00</b>	<b>\$</b>	<b>25,554,321</b>	<b>\$</b>	<b>(60,990)</b>	<b>\$</b>	<b>14,021,853</b>	<b>\$</b>	<b>9,987,446</b>	<b>\$</b>	<b>52,904</b>	<b>\$</b>	<b>3,981,503</b>	<b>71.2%</b>
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**NORTH SEATTLE COLLEGE****2013-17 Appropriation**

057	T34	901-3M4B	M324	College Ctr Bldg Classroom Lab Renovation	\$	808,000.00	\$	808,000	\$	-	\$	788,945	\$	689,831	\$	-	\$	99,114	87.4%
060	T01	901-3M4C	M441	A & S Roof Remodeling	\$	780,000.00	\$	780,000	\$	-	\$	736,936	\$	692,348	\$	-	\$	44,588	93.9%
060	T00	901-3M5A	M053	Emergency Repairs & Improvements (RMI)	\$	520,600.00	\$	520,600	\$	-	\$	392,834	\$	276,200	\$	19,347	\$	97,287	70.3%
060	T03	901-3M7D	M278	Facility Repair - Replace failed pumps	\$	44,000.00	\$	44,000	\$	-	\$	15,323	\$	7,972	\$	-	\$	7,351	52.0%
147	R10	903-3M7B	M470	Digital Reader boards	\$	110,000.00	\$	110,000	\$	-	\$	110,000	\$	109,421	\$	-	\$	579	99.5%
060	T72	992-3M2F	M021	Preventative Facility Maintenance and Bldg	\$	661,300.00	\$	661,300	\$	-	\$	330,650	\$	330,650	\$	-	\$	-	100.0%
<b>Subtotal 1517</b>					<b>\$</b>	<b>2,923,900.00</b>	<b>\$</b>	<b>2,923,900</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>2,374,688</b>	<b>\$</b>	<b>2,106,422</b>	<b>\$</b>	<b>19,347</b>	<b>\$</b>	<b>248,919</b>	<b>88.7%</b>

**2013-15 Appropriation**

060	S23	901-3L07	L007	Emergency Repairs & Improvements (RMI)	\$	468,300.00	\$	118,434	\$	-	\$	3,183	\$	3,183	\$	-	\$	0	100.0%
057	S07	901-3M8D	M448	Facility Repair - Replace Chiller OCEE Bldg	\$	165,491.00	\$	165,491	\$	-	\$	450	\$	450	\$	-	\$	-	100.0%
<b>Subtotal 1315</b>					<b>\$</b>	<b>633,791.00</b>	<b>\$</b>	<b>283,925</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>3,633</b>	<b>\$</b>	<b>3,633</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>0</b>	<b>100.0%</b>

**2011-13 Appropriation**

057	K19	904-3G57	K357	Technology Building	\$	23,335,000.00	\$	932,996	\$	-	\$	764,031	\$	692,693	\$	-	\$	71,338	90.7%
<b>Subtotal 1113</b>					<b>\$</b>	<b>23,335,000.00</b>	<b>\$</b>	<b>932,996</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>764,031</b>	<b>\$</b>	<b>692,693</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>71,338</b>	<b>90.7%</b>

**2009-11 Appropriation**

147	R10	904-3G9J	AG9J	Op Ctr for Employment and Ed (06-2-851)	\$	8,900,000.00	\$	4,834	\$	-	\$	4,834	\$	-	\$	-	\$	4,834	0.0%
<b>Subtotal 0911</b>					<b>\$</b>	<b>8,900,000.00</b>	<b>\$</b>	<b>4,834</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>4,834</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>4,834</b>	<b>0.0%</b>

**TOTAL NORTH**

<b>\$</b>	<b>35,792,691.00</b>	<b>\$</b>	<b>4,145,655</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>3,147,186</b>	<b>\$</b>	<b>2,802,747</b>	<b>\$</b>	<b>19,347</b>	<b>\$</b>	<b>325,091</b>	<b>89.1%</b>
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**SOUTH SEATTLE COLLEGE**

**2015-17 Appropriation**

060	T01	901-4M1C	M110	Facility Repair - Multi purpose Bldg Roof	\$ 359,000.00	\$ 359,000	\$ -	\$ 345,705	\$ 117,993	\$ -	\$ 227,712	34.1%
060	T01	901-4M2C	M111	Facility Repair - Robert Smith Bldg Roof	\$ 1,192,000.00	\$ 1,192,000	\$ -	\$ 843,466	\$ 754,439	\$ -	\$ 89,027	89.4%
060	T02	901-4M2D	M223	Facility Repair - Replace make-up air unit GT DUW Bldg B	\$ 221,000.00	\$ 221,000	\$ -	\$ 191,995	\$ 156,391	\$ -	\$ 35,604	81.5%
060	T02	901-4M3D	M224	Facility Repair - Replace units with 230 volt 6hp JMB Ctr	\$ 89,000.00	\$ 89,000	\$ -	\$ 89,000	\$ -	\$ -	\$ 89,000	0.0%
060	T00	901-4M5A	M054	Emergency Repairs & Improvements (RMI)	\$ 437,550.00	\$ 437,500	\$ -	\$ 380,920	\$ 270,912	\$ 2,154	\$ 107,854	71.1%
060	T02	901-4M5D	M225	Facility Repair - Replace make-up air unit & exhaust fans JMB	\$ 118,000.00	\$ 118,000	\$ -	\$ 118,000	\$ -	\$ -	\$ 118,000	0.0%
060	T00	901-4M6C	M462	JMB Main Entry Repair	\$ 78,000.00	\$ 78,000	\$ -	\$ 78,000	\$ 78,060	\$ -	\$ (60)	100.1%
060	T02	901-4M6D	M226	Facility Repair - Replace four rooftop HVAC units JMB	\$ 144,000.00	\$ 144,000	\$ -	\$ 144,000	\$ 26,300	\$ -	\$ 117,700	18.3%
060	T02	901-4M7D	M227	Facility Repair - Replace mounting hrdwr support light fixtrs JMB	\$ 94,000.00	\$ 94,000	\$ -	\$ 94,000	\$ -	\$ -	\$ 94,000	0.0%
060	T01	901-4M9C	M109	Facility Repair - Culinary Arts Bldg Roof	\$ 43,000.00	\$ 43,000	\$ -	\$ 43,000	\$ -	\$ -	\$ 43,000	0.0%
057	T34	903-4M2B	M325	Culinary Arts Bldg Locker Rooms Renovation	\$ 725,000.00	\$ 725,000	\$ -	\$ 715,581	\$ 338,350	\$ -	\$ 377,231	47.3%
057	T99	904-4M3J	M341	Integrated Education Center Construction phase (Cascade Court)	\$ 28,123,574.00	\$ 28,123,574	\$ -	\$ 22,395,453	\$ 10,676,370	\$ 266,134	\$ 11,452,949	47.7%
147	R10	904-4M6J	M464	Wellness Center	\$ 369,000.00	\$ 369,000	\$ -	\$ 369,000	\$ 373,671	\$ 1,622	\$ (6,293)	101.3%
060	T72	992-4M2F	M021	Preventative Facility Maintenance and Bldg	\$ 793,600.00	\$ 793,600	\$ -	\$ 396,800	\$ 396,800	\$ -	\$ -	100.0%
<b>Subtotal 1517</b>					<b>\$ 32,786,724.00</b>	<b>\$ 32,786,674</b>	<b>\$ -</b>	<b>\$ 26,204,920</b>	<b>\$ 13,189,286</b>	<b>\$ 269,909</b>	<b>\$ 12,745,725</b>	<b>50.3%</b>

**2013-15 Appropriation**

147	R10	902-4L38	L368	Int'l Student Programs Center Remodel	\$ 525,056.00	\$ 1,946	\$ -	\$ 1,946	\$ -	\$ -	\$ 1,946	0.0%
147	R10	902-4L86	L418	Additional Data Jacks (Int'l Std Prg)	\$ 17,400.00	\$ 11,411	\$ -	\$ 11,411	\$ -	\$ -	\$ 11,411	0.0%
147	R10	902-4L90	L420	Wine Building 2nd Barrel Room	\$ 40,000.00	\$ 35,628	\$ -	\$ 35,628	\$ -	\$ -	\$ 35,628	0.0%
060	S19	903-4L24	L241	Minor Program - Culinary Arts Faculty	\$ 70,315.00	\$ 47,219	\$ -	\$ 14,676	\$ -	\$ -	\$ 14,676	0.0%
147	R10	903-4L79	L375	Child Care Center Landing & Ramp	\$ 34,208.00	\$ 3,122	\$ -	\$ 3,122	\$ -	\$ -	\$ 3,122	0.0%
057	S17	904-4L27	L327	Integrated Education Center (Cascade Court)	\$ 2,087,000.00	\$ 453,593	\$ -	\$ 42,162	\$ 43,308	\$ -	\$ (1,146)	102.7%
<b>Subtotal 1315</b>					<b>\$ 2,773,979.00</b>	<b>\$ 552,919</b>	<b>\$ -</b>	<b>\$ 108,945</b>	<b>\$ 43,308</b>	<b>\$ -</b>	<b>\$ 65,637</b>	<b>39.8%</b>

**TOTAL SOUTH**

**\$ 35,560,703.00    \$ 33,339,593    \$ -    \$ 26,313,865    \$ 13,232,594    \$ 269,909    \$ 12,811,362    50.3%**

**SEATTLE VOCATIONAL INSTITUTE**

**2015-17 Appropriation**

060	T00	901-5M5A	M052	Emergency Repairs & Improvements (RMI)	\$ 38,095.00	\$ 38,095	\$ -	\$ 38,095	\$ 38,095	\$ -	\$ -	100.0%
060	T01	901-5M1C	M105	Facility Repair - Bldg Roof SVI	\$ 55,000.00	\$ 55,000	\$ -	\$ 55,000	\$ -	\$ -	\$ 55,000	0.0%
060	T02	902-5M2D	M213	Facility Repair - Replace 35 oldest heat pumps SVI	\$ 394,000.00	\$ 394,000	\$ -	\$ 394,000	\$ 394,000	\$ -	\$ -	100.0%
060	T02	902-5M4D	M214	Facility Repair - Replace failed components SVI	\$ 69,000.00	\$ 69,000	\$ -	\$ 69,000	\$ 69,000	\$ -	\$ -	100.0%
<b>Subtotal 1517</b>					<b>\$ 556,095.00</b>	<b>\$ 556,095</b>	<b>\$ -</b>	<b>\$ 556,095</b>	<b>\$ 501,095</b>	<b>\$ -</b>	<b>\$ 55,000</b>	<b>90.1%</b>

**TOTAL SVI**

**\$ 556,095.00    \$ 556,095    \$ -    \$ 556,095    \$ 501,095    \$ -    \$ 55,000    90.1%**

**TOTAL SCD**

**\$ 102,390,886.00    \$ 63,595,664    \$ (60,990)    \$ 44,038,999    \$ 26,523,882    \$ 342,161    \$ 17,172,956    60.2%**

**MEMORANDUM**

**TO:** Board of Trustees

**FROM:** Dr. Shouan Pan

**DATE:** May 11, 2017

**SUBJECT:** 2017-18 Faculty Professional Leave – Information Only

**Background**

This year, ten faculty members from Seattle Colleges submitted proposals for Professional Leave. After receiving recommendations from the Professional Leave Committee and consulting with the college presidents, I decided to award four faculty professional leave during the 2017-18 academic year. In compliance with Article 5.10 of the SCD-AFT Collective Bargaining Agreement and RCW 28B.10.650, the following people have been awarded leave. An abridged abstract from their proposals follows.

**1. Brian Kirk – Seattle Central College – Music Technology Program**

The goal of this project is to develop a comprehensive music technology program that is responsive to the needs of students, the music and recording arts community as well as future artists, musicians and engineers. Technology is here to stay in our lives. Smartphones and iPads have become an everyday device. In this digital age, instead of reading books and newspapers, people increasingly read e-books and news online. It is increasingly common to have print digitized. Likewise, music playing is evolving and music technology is perhaps the new way of learning music. Due to the accessibility, music technology and apps are perhaps good platforms for students to learn for gainful employment within the music industry.

**2. Peter Knutson – Seattle Central College - An Ethnographic Analysis of Seattle Central Student Experiences**

Students from marginalized, minority and working-class cultures have commonly been taught in their institutional lives to trivialize their own powers of observation and life-experiences. In my pedagogy as a cultural anthropologist, I attempt to counteract this dynamic through different strategies which elicit their own native knowledge of their cultural environment and connect their individual experience to social and cultural patterns. One of those strategies is the writing of *autoethnography*. Autoethnography is a form of self-reflective anthropological writing in which an individual connects direct experience to larger cultural patterns.

Based upon student autoethnographies produced for SCC anthropology courses over the last twenty years, this project will explore those intersectional realities of daily life which our students commonly bring into the classroom.

**3. Andre Loh – Seattle Central College - Teaching English at University of Social Sciences and Humanities (USSH) In Ho Chi Minh City of the Socialist Republic of Vietnam**

“Why are the college-age Vietnamese immigrants proficient in English grammar, reading and writing yet deficient in English listening and speaking skills?” And “How do they develop their strong study skills and commitment to learning?” These are the questions that I wish to answer by volunteering my time as a visiting instructor of English at USSH.

**4. Diana Ma – North Seattle College – Global Studies best practices**

I am proposing a professional leave project to research current pedagogy and practices in teaching Global Studies that can be utilized across disciplines. I will do this by reading global studies texts across disciplines as well as observing Global Studies classes at other colleges. This will be used to not only help me address GS outcomes more effectively in my own courses but also to support faculty across disciplines with the revision of their MCO's to reflect deeper understanding of and more intentional teaching toward the GS outcomes.

Submitted as information only,



Dr. Shouan Pan  
Chancellor

**MEMORANDUM**

**TO:** Board of Trustees

**FROM:** Shouan Pan, Chancellor  
Members of Executive Cabinet contributed to this report.

**DATE:** May 11, 2017

**SUBJECT:** Chancellor's Report to the Board of Trustees

**I. Student Success**  
**a. Enrollment**

For Spring Quarter 2017, the District generated 10,624 quarterly FTES after the 10<sup>th</sup> day. This represents 86% of our target goal of 12,291 and represents a decrease of 216 FTES (-2%) as compared to the number of FETES for Spring Quarter 2016.

**Spring Quarter 2017 – After 10th Day**

Total	Earned	Goal	% of Goal	Spring 2016	Difference	% Difference
District	10,624	12,291	86%	10,840	-216	-2%
North	3295	3417	96%	3263	32	1%
Central	4018	4558	88%	4146	-129	-3%
South	3077	3962	78%	3158	-82	-3%
SVI	234	353	66%	272	-38	-14%

**b. Student Learning, Retention and Completion**

**President Oertli Presents on SBCTC/UW Critical Issues Task Force Progress to UW Board of Regents**

South Seattle College President Gary Oertli is co-chair of the State Board for Community and Technical Colleges/University of Washington Critical Issues Task Force. He gave a 45-minute presentation to the UW Board of Regents on April 13 regarding progress made in creating a stronger transfer pathway from Washington community colleges to UW. Moving forward, 80% of community college transfer students will get a much earlier notification of their acceptance to UW versus the general application field, allowing for greater preparation in advance of their move to the four-year institution. President Oertli co-chairs the task force with Paul Rucker, University of Washington Special Assistant to the President and Provost for Community College Engagement.

**NSC eLearning Office Activities**

The eLearning Office and the faculty development coordinator for the Teaching and Learning Center (TLC) collaborated to sponsor a speaker for faculty on May 10 entitled Culturally Responsive Classrooms, part three of a series of speakers and panels on diversity and inclusion on campus. Other efforts in providing an equitable environment include the formation of a collaborative Accessibility Team, led by eLearning. Departments with a strong online presence are meeting to determine what strategic action steps are needed to strengthen North's online offerings to all students, including those with disabilities.

In the spirit of continuous professional development, eLearning offers free Quality Matters training for faculty in the utilization of best practice rubrics to review online and hybrid courses. To date, 15 faculty have gone through a Quality Matters rubric course and 10 faculty have gone through an Improve Your Online Course. Quality Matters is a faculty-driven, best-practice national model for professional development and collegial review of courses. Interest in these courses is beginning to grow, resulting in higher quality online and hybrid course experiences for students.

**Seattle Central signs agreement with UW med school's MEDEX program**

Seattle Central has signed a Memorandum of Understanding (MOU) with MEDEX Northwest, the University of Washington School of Medicine's Physician Assistant (PA) program. Students who earn a Bachelor of Applied Science degree in Allied Health in one of two tracks – Community Health and Education or Respiratory Care – will have met the basic requirements to apply to MEDEX Northwest's master's level PA program. The MOU makes it official that Seattle Central's program will be considered on par with traditional bachelor's degrees obtained from other four-year colleges and universities.

**II. Financial Health****a. College/District Budgets****South College Council Holds Campus Budget Hearing**

On April 20, South Seattle College's College Council held an all-campus budget hearing. President Oertli and members of his cabinet presented budget strategies to address funding reductions and budget uncertainties at the state level. Staff and faculty asked questions and gave feedback throughout the hearing, and the College Council compiled their feedback for submission to President Oertli and his cabinet for review.

**NSC Budget Planning**

Based on current budget projections from Seattle Colleges, SBCTC and the NSC budget office, President Brown has communicated to North employees that the Budget Advisory Committee

and the College Council must be active in participating in the budget process. All program areas and departments are being asked to work collaboratively with their staff to complete a draft budget that would show a 10 percent reduction in the state operating budget. Based on NSC's guiding principles, the college may not implement across the board cuts; the preliminary 10 percent reduction plan is a means to prioritize the cuts in each area. President Brown met with the College Council to discuss their comments on the budget guiding principles.

To help employees manage self-care during the budget uncertainties, NSC is bringing back counselor/Pierce College faculty member Bret Burkholder, M.A., to the President's Leadership Meeting on May 18. Burkholder will conduct a workshop called "Natural Phases of Transitions and Cycles Transformation: Principles of Self-care and Claiming Moments of Re-vitalization during Times of Chaos and Creation."

#### **b. College/District Foundation updates**

##### **District Foundation Q1 Update**

The District Foundation is focused on building a donor-centric fundraising model that leads to long term fiscal vitality and prioritizes major gifts and endowments. The first quarter activities include:

**1. Board Involvement:**

Several infrastructure changes were made to the Foundation board to increase engagement, inform strategic planning, and raise private dollars. New Executive Board established. 18 "face to face" visits with new and existing board members.

**2. Campaign fact sheets:**

5 campaign fact sheets in progress to be used with potential donors. Supporting strategic objectives for Student Access, Persistence, Completion, and Teaching and Learning, and Community Partnerships.

**3. Raiser's Edge Database:** In response to RFP 700682, work has begun to configure Raiser's Edge (RE) as a central data repository for all colleges, enabling an effective prospect/donor management process.

**4. Fundraising Efforts Q1**

- Pending Asks: Donors currently considering 6-figure proposals.
- Bill & Melinda Gates Foundation, \$350k for the Jill Wakefield Emergency Fund – submitted 3/2/2017 –awarded on 5/3/2017
- Near Asks: 8 Solicitations planned in the next 6-12 months

- Donors who have invited 6- to 7-figure proposals or are actively engaged in conversation leading to proposals.
- Cultivation Contacts and Visits: 23 Prospects with capacity to make 6- to 7-figure gifts/grant
- Stewardship contacts and visits: 5 donors who have given gifts/endowments

### **South's Foundation Reaches Fundraising Goal for 13<sup>th</sup> Year Promise Scholarship**

The South Seattle College Foundation recently met their goal of raising \$8.2 million for the 13<sup>th</sup> Year Promise Scholarship endowment. Reaching this goal means the Foundation is now able to provide the scholarship in perpetuity to all graduating seniors from South's four comprehensive service-area high schools: Cleveland, Rainier Beach, Chief Sealth International and - starting in 2018 – West Seattle High School. Attaining this milestone through private donations is a great illustration of how important the scholarship is to South's community champions. Promise scholarships are becoming increasingly common across the nation, but South's remains a standout due in large part to the level of service our 13<sup>th</sup> Year staff provides: rather than just providing money for college, programming and support, starting in high school, prepares these scholars to become successful college students. The program will soon be replicated at Seattle Central College and North Seattle College thanks to additional support from the City of Seattle.

### **NSC Foundation Update**

On May 18, the North Seattle College Education Fund hosts its 15<sup>th</sup> annual Building Dreams event. This year North's Ed Fund will launch the North Star Fund and highlight the college's three B.A.S. degree programs.

## **III. Strategic Planning**

### **Community Leaders Interviews Completed**

To inform Seattle Colleges' strategic planning process, 23 external experts were interviewed to obtain outside perspectives on Seattle Colleges' unique advantages, major environmental trends in the region, opportunities for partnerships, and suggested priorities. These interviews proved to be extremely beneficial. Preliminary themes include grasping opportunities for innovation and in technology; continuing our commitments to accessibility, inclusiveness, and diversity; surmounting barriers of rising costs, diminishing affordability and resources; and leveraging employer and institutional partnerships to improve programming and visibility. Individual interviews were conducted over 30-minute phone calls with either the chancellor, vice chancellor, or one of the three college presidents facilitating. Including participants at the Chancellor's Advisory Council, 40 external experts from business, government, and community organizations provided input between February and April of 2017.

**Strategic Planning Town Hall**

On May 8, faculty, staff and administrators from across the district met via Skype for Business for the first-ever virtual Town Hall meeting. Chancellor Pan, Vice Chancellor O’Keeffe, and Chair Batayola presented preliminary concepts for the Strategic Plan and Mission. Trustees Chernin and Hill also attended the town hall meetings. There were three interactive sites, one at North, Central and South; and the event was also livestreamed and recorded. Employees asked questions and gave feedback on preliminary concepts that the board is considering.

**IV. External Affairs****a. Legislative engagement****Legislative Report**

The session closed on April 23<sup>rd</sup>. Budget negotiators have continued to meet, but at this time, we are still waiting for the Governor’s call to legislators for the official start of the special session. Seattle Colleges was instrumental in moving the funding line for Capital Projects to the bottom of the list. While the current budget does not fully fund the “Design Project” list, it gives all the colleges involved funding to begin planning and avoid a two-year delay.

During the special session, there are two bills we need to work: the bookstore tax exemption bill (HB 1913/SB5677) and the expansion of the Opportunity Scholarships to professional technical students (HB 1452/SB5361).

**Soda Tax Update**

At the city level, the “soda tax” is being debated by the city council and adjustments to the legislation are being negotiated. If passed, this would benefit the 13<sup>th</sup> year scholarship program for students throughout the city.

**b. Business/Community****National Leaders in Asian American & Pacific Islander Higher Education Visit South**

The Asian & Pacific Islander American Scholarship Fund (APIASF) Board of Directors held their national meeting at South Seattle College on April 27, followed by a community reception at South’s Brockey Center that evening. The reception, titled “The Future of AAPIs in the Pacific Northwest,” included a discussion on the state of Asian American and Pacific Islander students in higher education (locally and nationally), including APIASF and South Seattle College efforts to accelerate AAPI student success. South has been on the forefront of AAPI student success initiatives since becoming one of the first Asian American and Native American Pacific Islander-Serving Institutions (AANAPISI) in 2008, and our AANAPISI and Foundation staff have worked closely with APIASF over the years to connect students with scholarship support.

**North Seattle College Workforce Education Partner of the Year Award**

On April 24, North Seattle College held its annual Technical Advisory Committee (TAC) Appreciation Dinner on campus. Kathryn Ogden, education specialist for academic affiliations at Swedish Medical Center, was honored with the 2017 Workforce Education Partner of the Year award. Ms. Ogden serves on both the nursing and emergency department technician (EDTech) TACs and was instrumental in getting the new EDTech program up and running this year. Other highlights at the dinner were addresses by EDTech instructor Doug Harrell and students Kiya Hankerson (electrical engineering technician) and Karie Russell (early childhood education B.A.S.).

**NSC Hosts Latina Symposium**

North Seattle College is one of the hosts of the fourth Annual Latina Symposium, to be held on May 13. The focus of this year's symposium is Education: The Art of Growing. North Parent Education faculty member Analia Bertoni is the 2017 recipient of the Latina Symposium's Manos Unidas' award, to be presented at the event. Bertoni is being recognized for her contribution to the advancement of the Latino community as a community organizer, mentor, trainer, event planner, facilitator and member of Seattle Public Schools District Advisory Board on community engagement.

**South Holding Monthly Immigration Information Sessions**

Sponsored by South Seattle College's United Student Association and TRIO program, the college is holding monthly immigration information sessions for students, with immigration attorneys giving presentations and answering questions. In the wake of uncertainty and quickly-changing immigration policies at the national level, these events provide a direct link to resources and support.

**V. Pride Points****Mayor Murray Declared April 25, 2017 as Seattle Colleges Day**

Trustee Batayola and Trustee Chernin joined 60 plus current Seattle Colleges leaders, external community partners, and former chancellors and trustees on April 25, 2017 to celebrate the historic milestone of 50 years of Seattle Colleges. The Washington legislature officially chartered the formation of Seattle Colleges in April 1967. Dr. Constance Rice highlighted major major milestones and accomplishments of Seattle Colleges during the past 50 years; Chancellor Pan reviewed the district's current challenges and vision for the future. Seattle Mayor Ed Murray was on hand to offer his congratulations and proclaimed April 25, 2017 as Seattle Colleges Day.

**SCC Psychology students receive rare invite to present research at conference**

Three Psychology students, Lily Slater, Bridgitte Hamilton and Ki Chi Choy, will present their research at the annual meeting of the American Psychological Association (APA), held in Washington, D.C. this August. The students submitted an abstract of their study to the APA's Division 44, which is the Society for the Psychological Student of Lesbian, Gay, Bisexual, and Transgender Issues. This group of researchers, scholars and practitioners focuses on the diversity of human sexuality and advocacy for justice in public policy for sexual minorities. The working title of the presentation, which was accepted after a review by the division's chair, is, "Reading Gender Beyond the Binary: An Analysis of Gender Attributes of Women, Men, and Transgender Individuals Identified by Adults within a Written Text." Students are rarely invited to present at the national meeting; this is a rare honor for our students.

**SCC Student wins national scholarship**

Nickey Mitchell was named a 2017 Coca-Cola Community College Academic Team Gold Scholar at the All-Washington Academic Team ceremony last month. He is one of only 50 students from around the country who received this honor. The \$1,500 renewable scholarship is awarded to students who have performed outstanding service to their college campus and communities while maintaining a high grade point average. This is the college's first Gold Scholar since 2005.

**SCC Transportation team wins award**

The Auxiliary Services department, which oversees transportation at Seattle Central, earned a Gold Medal Award at the Commute Trip Reduction (CTR) Champions celebration in March. Awardees were honored for their efforts to provide innovative commuter programs for their employees, including alternatives modes of transportation that limit the number of trips where people drive vehicles alone. Seattle Central was recognized for demonstrating high engagement levels among employees with its CTR efforts.

**NSC Licton Springs Review Award**

Licton Springs Review 2016, North Seattle College's literary magazine, recently received first place in the Washington Community College Humanities Association (WCCHA) literary-art-magazine competition. Judges from Clark College made the selection. Tracy Heinlein, English faculty member and Licton Springs Review advisor, noted that a number of North's student writers, poets and artists were also honored as prize winners by the CCHA's Pacific-Western Division's 2016 literary-art-magazine competition.

**Chancellor Pan scheduled to Begin Terms as NAPIC President**

Chancellor Pan has served as president-elect for National Asian Pacific Islander Council, affiliated with the American Association of Community Colleges, since July 2016. Beginning in July 2017, he will assume the president role for the next two years. Chancellor Pan joined other NAPIC leadership and served as a panelist for the 2017 AACC Pre-Convention Workshop, entitled, *“Courageous Leadership in a Changing and Diverse Landscape: What’s Next for the Inclusive Organization.”*

**VI. Achieving System Integration (ASI) Update****Chancellor Pan, Consultant Floten and College Presidents Conduct Listening Sessions**

On April 11, chancellor Pan sent a district-wide email with the deliberate purpose of helping faculty, staff, and administrators to connect and make sense of the three major initiatives that are taking place at the same time: strategic planning, budget development, and Achieving System Integration (ASI). The email invited employees to attend ASI Listening Sessions scheduled for April. Consultant Floten, Chancellor Pan, and the college presidents have completed listening sessions at all three main campuses and SVI. Each of the sessions were attended by 30-60 faculty, staff, and administrators who engaged chancellor Pan and Consultant Floten in raising questions and concerns and sharing ideas and recommendations. Chancellor Pan and Consultant Floten are also responding to follow-up email questions.

On May 3, Chancellor Pan and Consultant Floten met with members of the ASI External Panel to update the community leaders on the status of the district and the ASI initiative, and to invite them to provide preliminary feedback.



May 1, 2017

To: SCD Board of Trustees

From: Annette Stofer, AFT Seattle Local 1789 President

The intensity of work being done in Spring quarter has become more obvious to me in my position. Not only are faculty members carrying out their regular duties of teaching, mentoring, serving on committees, incorporating Guided Pathways and other initiatives, but they are also making preparations for the next academic year. There is a palpable sense that the job is overwhelming other aspects of life. I am hopeful that settling a new contract will bring areas of relief where there has been a long anxiety.

We seem to be close to completing negotiations. We appreciate being able to make progress on items where we were stuck before. By the time of your meeting on May 11, we may be putting the finishing touches on the language being changed. The process has been long--sometimes enlightening and sometimes wearying.

AFT Seattle is into our election season now. Nominations are followed by a 30-day period in which candidates are screened for eligibility to hold union office, notified about their rights that must be honored by the union, and oriented to the rules that they must follow during the campaign season. Voting will occur in June and results announced before Spring quarter ends. The new executive board will take office in September. This election does not include faculty senators, who are selected in even-numbered years.

AFT Seattle continues to work on our commitment to ensuring that our colleges are safe for students, co-workers, and the community at large. We recently approved a statement of values and actions that we will take if confronted with unacceptable situations. A workshop on non-violent civil disobedience was held at North Seattle College to prepare people for such situations. We hope to hold more trainings for those who couldn't participate in the first one.

As the legislative session drags on and the outcome in the budget for Higher Ed. remains uncertain, it is important to stay informed and vocal. Our three local unions work together to support the needs of all. I expect there are more phone calls and written postcards needed to push the House and Senate to find common ground.



## MEMORANDUM

TO: Board of Trustees  
Seattle Colleges District

FROM: Sara Michelassi  
Student Body President  
North Seattle College

DATE: May 11<sup>th</sup>, 2017

SUBJECT: STUDENT ADMINISTRATIVE TEAM REPORT -Information Only

- **Student Initiatives** - Student Leadership has continued working on ongoing student initiatives, as well as recently taking on new initiatives. Some of these initiatives include:
  - On-Campus Food Pantry - Student Leadership is hosting the first Pop-Up Food Pantry on May 17<sup>th</sup> from 10 AM-2 PM.
  - Student Leadership Hiring Committee -Student Leadership and Multicultural Programs is in the process of recruiting, interviewing, and hiring 35-40 new student leaders for next year's team. The Hiring Committee is chaired by the Student Body President, and consists of the Research and Advocacy Board Coordinator, Club Council Coordinator, Events Board Coordinator, Director of SLMP, Staff Advisor to the Sustainability Board, Director of the Wellness Center, Program Coordinator from AARC, an Events Board member, President of Latinos Unidos Club, and President of Philosophy Society and Chapter President of Phi Theta Kappa AEO. We received over 125 applications for Student Leadership and are currently in the process of reviewing applications and deciding who to interview.
- **Student Events** - With a focus on building community in a diverse environment, Student Leadership has hosted the following events in the past month:
  - Free Textbook Exchange - April 5<sup>th</sup>-7<sup>th</sup> - The Research and Advocacy Board hosted their second quarterly free textbook exchange, increasing the number of students who were able to access free textbooks by 20% from last quarter.
  - Students of Color Conference - April 6<sup>th</sup>-8<sup>th</sup> - Student Leadership was able to fund conference registry, overnight accommodations, and transportation for 30 NSC students to attend the 28<sup>th</sup> Annual Students of Color Conference.
  - Earth Week - April 17<sup>th</sup>-21<sup>st</sup> - In celebration of Earth Day, which fell on a Saturday this year, Student Leadership hosted three days of sustainability and environmental justice-related events. On Tuesday, April 18<sup>th</sup>, the Events Board hosted inspirational speaker and political activist Deborah Parker to share her story as a female indigenous activist fighting for environmental justice. On



**NORTH SEATTLE COLLEGE**

*One of the Seattle Colleges*

Wednesday, April 19<sup>th</sup>, Club Council hosted a Club Fair to promote all 34 of our student clubs with several sustainability-related activities. Finally, on Thursday, April 20<sup>th</sup>, the Sustainability Board hosted their 2<sup>nd</sup> annual Earth Week Symposium, with three environmental justice speakers. All of these events were well attended and received very positive feedback.

**DATE:** May 11 , 2017

**TO:** Board of Trustees  
Seattle College District

**FROM:** Executive Officers of the  
Seattle Central Associated Student Council

**SUBJECT:** ASC Report to the Board of Trustees

**Legislative Affairs – Executive Officer 2017-2018:**

The Advocacy Committee has also begun the process for hiring the next round of Executive Officers for the ASC for the following academic year. A total of nine applicants turned in completed applications and are currently being interviewed for selection.

**Climate Safety Survey:**

The Student Success Committee distributed our campus climate survey, and received data that reflects many students on campus feel that they may be in danger and have been harassed. Many women on campus have voiced their concern on not feeling safe when walking around on campus. We distributed these surveys during the Issue and Concerns Committee's Climate Forum where we got to see students speak on their experiences at Seattle Central College. We hope to coordinate more group sessions where students are allowed to freely communicate and elaborate on their experiences with administrators present.

**Services and Activities Budget Committee:**

In Spring 2017, we are currently allocating budget for next academic year. We have a budget of 1.533 million and received 31 budget requests, a total of \$1.862 million from different departments and divisions from Central. We got two new applications, including TRIO Peer Mentoring Project and Veteran Support Programs. The Services and Activities Budget Committee will continue the discussion on allocation.

**ASC Book Fund:**

The Associated Student Council utilized the ASC Book Fund to purchase a total of 14 textbooks to give it to the circulations desk in the library. We brought biology textbooks, political science textbooks, computer science textbooks, archaeology textbooks, and etc.

**Orca Card Issues:**

Due to its growth, we have hired a new Vice Chair. We have spoken to Mike O'Brian's assistant Jasmine Marghawa. Mike sits on the Seattle City Council. Katie Wilson of the Sound Transit Riders hosted us at her monthly meeting in which we spoke of our plan for the Orca Card reorganization for our college district and she offered her organizations backing as well as connections to other members of important boards for us to speak with.

**SCC's Climate Forum :**

This is a gathering of students; they will be sharing their experience while they were at central. Last quarter's forum was not that successful. We are working this quarter to make that different from the last quarter. This time the forum will only be on May 22 from 1 to 2pm. There are about 30 students expected. Information gathered from this forum will be documented under the Issues and Concerns Committee. Then we will find ways how to solve the issues( if there is any) accordingly. Last quarter there were a student who mentioned that there is no connection among students from different parts of the school (ex. Wood Tech and SCC).

**Phone Application Development :**

The final paper for a SCC's phone app was signed this quarter. There is a work going on designing what the application would look like. There were regular meeting going on with representatives of OOHOLALA. The integrating part with SCC's system is flowing well. All clubs, boards, activities are uploaded and ready to go. This phone application comes with customizable features. Following up a response for an issue that was raised up last quarter, we are creating a system where students can review their teachers directly every week. This is an optional and will be based on the decision of the teacher. The goal of this feature is to advance the learning and teaching processes.

**Website for the Student Leadership Development:**

Here, it is very difficult to access different clubs and activities. It has been a demand from most of the students for having an access to this information easily. Since last year, we thought having a website for the student leadership will somehow solve the problem (On this website, all the boards and their members will be included; including minutes and weekly newsletter). We were done with a template for this, but we are waiting to hear back from Dylan when this would be a timeline.

**President's Medal Committee:**

I have established the President's Medal committee. The President's Medal is a committee based on creating a selection process and requirements to award the President's and VP's medals. This is the first committee of its kind at Seattle Central and we hope that it can be a continued tradition during Seattle Central College/s graduation ceremony.

**Student Safety Survey:**

Student Success Committee developed a Student Safety Survey to help us gather a sense of climate on campus. There has been reports of attacks for both Staff members and Students since the election. We hope to identify where we can improve as a campus in protecting our students.

# SOUTH SEATTLE COLLEGE

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United Student Association

## MEMORANDUM

**TO:** Board of Trustees  
Seattle Colleges

**FROM:** Jacky Tran  
President, United Student Association  
South Seattle College

**DATE:** May 11th, 2017

**SUBJECT:** United Student Association (USA) Report – INFORMATION ONLY

### **CALL YOUR CONGRESS CAMPAIGN – March 8th**

Zari Akkuly, the Community Service Officer of the United Student Association (USA), organized a campaign in which students were encouraged to place a phone call to their Congress representatives on issues that mattered most to them: the release of President Trump's tax documents, climate change, immigration laws, healthcare, or the Dakota Access Pipeline. Approximately 50 students participated and placed calls.

### **TEAM BUILDER - April 1st**

During the spring break, the USA team members gathered at a bowling and entertainment center to participate in a group exercise and build better relations within the team to increase productivity.

### **FOOD PANTRY OPENING - April 3rd**

Students volunteered during the spring break to organize, create an inventory and stock the food pantry shelves. The pantry is now open to the entire student body twice a week and sponsored by PTK and the USA with support of Student and Activity fees, community sponsors (NW Harvest, Grocery Outlet, Uwajimaya) and campus food drives.

### **DIVERSE FACULTY POSITION STATEMENT**

The USA drafted and signed a position statement in support of hiring more diverse full-time faculty who better reflect the South student body. We support a wider population to apply for instructional positions.

### **CLASS SCHEDULE REORGANIZATION**

Stephanie Delaney, the Dean of Academic Transfer, attended our April 4 meeting for feedback on a proposed reorganization of classes with the purpose of streamlining the times that classes are available. By restructuring classes into set periods, based on subject matter, including larger blocks of time for classes as required, students will have less conflicts within their own schedules, theoretically eliminating the need for students to choose between required classes. The USA expressed unanimous support of the proposed class schedules and will be implemented in Fall 2017.

## **SMOKING POLICY UPDATE**

The policy currently being worked on for reducing the amount of campus smoking is continuously being worked on. Many iterations are being processed to find a policy that is desirable by both the USA and College Council. New signage is still needed.

## **COURSE CANCELLATION PROTOCOL EXAMINATION**

The USA has partnered with various faculty to determine the registration habits of students and how that behavior factors into the protocols for cancelling courses. A survey is currently being worked on by both parties to send out campus wide, geared towards students in their second year, to gather the necessary information in determining how the cancellation of courses affects all people involved.